

# 2025

## FOURTH QUARTER EARNINGS REPORT



FOR MORE INFORMATION: [investors@gcc.com](mailto:investors@gcc.com)

## **GCC REPORTS FOURTH QUARTER AND FULL YEAR 2025 RESULTS**

Chihuahua, Mexico, January 27, 2026 – GCC, S.A.B. de C.V. (BMV: GCC\*), a leading supplier and producer of cement, aggregates, and concrete in the United States and Mexico, announced today its results for the fourth quarter and full year of 2025.

### **FY 2025 HIGHLIGHTS**

- Consolidated net sales increased 3.1% year-on-year to US\$1,408.7 million
- U.S. sales grew 7.2% as concrete and cement volumes increased 31.5% and 2.6%, respectively
- U.S. concrete prices increased 10.9%
- Mexico concrete and cement prices increased 2.3% and 1.9%, respectively
- EBITDA decreased 1.7% to US\$491.8 million, with a 34.9% EBITDA margin
- Cash and equivalents totaled US\$969.5 million
- Net leverage (net debt/EBITDA) ratio totaled -0.71x as of December 2025
- Earnings per share decreased 8.2% year-on-year, to US\$0.9140
- Free cash flow totaled US\$349.1 million with a 71% free cash flow conversion rate
- GCC repurchased shares in the net amount of US\$15 million
- A dividend of Ps. 1.7674 per share was paid on May 13, 2025, representing a 15% year-on-year increase
- GCC concluded bank debt agreements of approximately US\$126.7 million

### **Q4 2025 HIGHLIGHTS**

- Consolidated net sales increased 7.3% year-on-year to US\$359.8 million
- U.S. sales grew 5.6% as concrete and cement volumes increased 27.4% and 1.4%, respectively
- U.S. concrete prices increased 9.2%
- Mexico sales grew 12.1% as cement volumes increased 11%
- Mexico concrete prices increased 2.5%
- EBITDA increased 17.3% to US\$142.5 million, with a 39.6% EBITDA margin
- Earnings per share increased 5.8% year-on-year, to US\$0.2584
- Free cash flow totaled US\$156 million with a 109.5% free cash flow conversion rate
- GCC repurchased shares in the net amount of US\$7.4 million

## KEY FIGURES (millions of dollars)

	Q4 25	Q4 24	Q4 25 vs. Q4 24	2025	2024	2025 vs. 2024
Net sales	359.8	335.3	7.3%	1,408.7	1,366.7	3.1%
Operating income before other expenses, net	110.2	94.2	17.0%	378.1	399.4	-5.3%
EBITDA*	142.5	121.5	17.3%	491.8	500.4	-1.7%
EBITDA margin	39.6%	36.2%		34.9%	36.6%	
Free cash flow**	156.0	129.7	20.3%	349.1	321.8	8.5%
Net income	84.5	80.0	5.6%	299.4	325.9	-8.1%
Earnings per share (US\$) ***	0.2584	0.2442	5.8%	0.9140	0.9954	-8.2%

\*EBITDA: Operating income before other expenses + depreciation and amortization

\*\*Free cash flow before growth and strategic CapEx

\*\*\*Earnings per share calculated based on average number of outstanding shares during the quarter

**Enrique Escalante, GCC's Chief Executive Officer, commented:** "GCC delivered strong results in 2025, achieving record full-year sales and a record EBITDA margin in the fourth quarter, driven by a solid performance in the United States and our teams' disciplined approach on cost management and operational reliability."

**Enrique continued,** "As we enter 2026, our focus is on executing the next phase of our strategy with the ramp-up of the Odessa expansion and continued optimization of our distribution network. With a stronger platform and clear levers within our control, we are well positioned to strengthen our earnings power over the cycle."

## FINANCIAL RESULTS

**Consolidated net sales** for the fourth quarter of 2025 increased by 7.3% year-on-year to US\$359.8 million, up from US\$335.3 million in the fourth quarter of 2024. This was primarily due to increased concrete and cement volumes in the United States and increased cement volumes in Mexico, as well as higher concrete prices in both countries. These gains were partially offset by decreased concrete volumes in Mexico and lower cement prices in the United States and Mexico.

For comparative purposes, consolidated net sales, excluding the exchange rate effect, increased by 5% during the quarter.

*Twelve months:* Consolidated net sales increased by 3.1% to US\$1,408.7 million. This result was driven by higher concrete and cement volumes in the United States, increased concrete prices in the United States, and a favorable price environment in Mexico, partially offset by lower concrete and cement volumes in Mexico, lower cement prices in the United States, and the depreciation of the Mexican peso against the U.S. dollar.

For comparative purposes, consolidated net sales, excluding the depreciation of the Mexican peso against the U.S. dollar, increased by 4.4%.

## NET SALES (millions of dollars)

	Q4 25	Q4 24	Q4 25 vs. Q4 24	2025	2024	2025 vs. 2024
<b>Consolidated</b>	<b>359.8</b>	<b>335.3</b>	<b>7.3%</b>	<b>1,408.7</b>	<b>1,366.7</b>	<b>3.1%</b>
United States	260.7	246.9	5.6%	1,044.7	974.8	7.2%
Mexico	99.1	88.4	12.1%	364.0	391.9	-7.1%
Q4 25 vs. Q4 24			2025 vs. 2024			
	Volumes	Prices*		Volumes	Prices*	
<b>Cement</b>						
United States	1.4%	-3.6%		2.6%	-1.2%	
Mexico	11.0%	-1.7%		-3.0%	1.9%	
<b>Concrete</b>						
United States	27.4%	9.2%		31.5%	10.9%	
Mexico	-2.6%	2.5%		-9.0%	2.3%	

\*Prices in local currency

**U.S. sales** for the fourth quarter of 2025 increased by 5.6% to US\$260.7 million, representing 72% of GCC's consolidated net sales. This increase was primarily driven by a 27.4% and 1.4% increase in concrete and cement volumes, respectively, and a 9.2% increase in concrete prices, partially offset by a 3.6% decrease in cement prices.

The most dynamic market segment during the quarter was renewable energy.

*Twelve months:* U.S. sales increased by 7.2% to US\$1,044.7 million. This growth was primarily driven by a 31.5% and 2.6% increase in concrete and cement volumes, respectively, and a 10.9% increase in concrete prices, partially offset by a 1.2% decrease in cement prices.

**Mexico sales** increased by 12.1% in the fourth quarter of 2025 to US\$99.1 million, representing 28% of GCC's consolidated net sales. This increase was driven by an 11% increase in cement volumes and a 2.5% increase in concrete prices, partially offset by a 2.6% decrease in concrete volumes and a 1.7% decrease in cement prices.

The appreciation of the Mexican peso against the U.S. dollar during the quarter increased sales by US\$7.7 million. For comparison, sales in Mexico, excluding this effect, increased by 3.3%.

Mexico sales during the quarter were primarily driven by demand related to infrastructure projects and a normalized comparison base in mining.

*Twelve months:* Mexico sales decreased by 7.1% to US\$364 million, driven by a 9% and 3% decrease in concrete and cement volumes, respectively, partially offset by a 2.3% and 1.9% increase in concrete and cement prices.

The depreciation of the Mexican peso against the U.S. dollar decreased sales by US\$18.1 million. For comparison, sales in Mexico, excluding the effects of the peso depreciation, decreased by 2.5%.

**Cost of sales** totaled US\$217.5 million for the fourth quarter of 2025, representing 60.5% of total sales; a 3.6 percentage-point decrease. This result was primarily driven by a favorable inventory change and operating leverage related to higher cement volumes, partially offset by increased production costs and decreased cement prices in the United States.

*Twelve months:* Cost of sales represented 64.6% of revenues; a 2.5 percentage-point year-over-year increase. This was result of an unfavorable sales mix, higher production costs, decreased cement prices in the United States, and increased freight, as well as increased costs related to the new aggregates operations, and the absence of the natural gas hedge benefit recognized in Mexico in 2024.

**Selling, general, and administrative expenses** totaled US\$32 million in the fourth quarter of 2025, equivalent to 8.9% of consolidated net sales, a 100 basis-point increase, driven primarily by the appreciation of the Mexican peso against the U.S. dollar and higher consulting services, including the timing of safety projects.

*Twelve months:* Selling, general, and administrative expenses totaled US\$120.7 million, equivalent to 8.6% of sales, representing a 10 basis-point decrease, as a result of the depreciation of the Mexican peso against the U.S. dollar and lower consulting services.

**Operating income before other expenses** increased 17% to US\$110.2 million in the fourth quarter of 2025, compared to US\$94.2 million in the fourth quarter of 2024.

*Twelve months:* Operating income before other expenses decreased 5.3% to US\$378.1 million.

**Other expenses** totaled US\$0.2 million in the fourth quarter of 2025, compared to US\$3.7 million in the fourth quarter of 2024, a 94.5% decrease.

*Twelve months:* Other expenses totaled US\$4.8 million, compared to US\$11.1 million in the prior-year period.

**Operating income** increased 21.5% to US\$110 million in the fourth quarter of 2025, compared to US\$90.5 million in the fourth quarter of 2024.

*Twelve months:* Operating income decreased 3.9% to US\$373.3 million.

As a result, fourth quarter 2025 **EBITDA** increased by 17.3% to US\$142.5 million. The fourth quarter 2025 EBITDA margin was 39.6%, a 3.4 percentage-point increase.

78% of fourth-quarter 2025 EBITDA was generated by the Company's U.S. operations and 22% by its Mexico operations.

*Twelve months:* EBITDA decreased 1.7% to US\$491.8 million, while the EBITDA margin decreased 1.7 percentage points to 34.9%.

GCC's U.S. operations generated 81% of EBITDA, while Mexico accounted for 19% of EBITDA.

**Net financial income** totaled US\$4.6 million in the fourth quarter of 2025, compared to US\$11.1 million in the prior-year period, a 58.3% decrease. This was primarily due to lower financial income resulting from a decreased average cash balance, and the appreciation of the Mexican peso against the U.S. dollar.

*Twelve months:* Net financial income totaled US\$29.6 million, compared to US\$47.7 million in the prior year period, as a result of the same reasons impacting the fourth quarter and partially offset by the benefit of interest capitalization related to the Odessa plant expansion project.

**Income tax** totaled US\$30.9 million for the fourth quarter of 2025, compared to US\$23.6 million in the prior-year period, a 31% increase. This was due to higher income before taxes.

*Twelve months:* Income tax totaled US\$106.2 million, a 6.9% year-on-year decrease. This was due to lower income before taxes.

**Consolidated net income** was US\$84.5 million for the fourth quarter of 2025, a 5.6% increase compared to US\$80 million in the fourth quarter of 2024.

*Twelve months:* Consolidated net income decreased 8.1% and totaled US\$299.4 million, compared to US\$325.9 million for the same period in 2024.

**Earnings per share** was US\$0.2584 in the fourth quarter of 2025, compared to US\$0.2442 in the fourth quarter of 2024, a 5.8% increase.

*Twelve months:* Earnings per share totaled US\$0.9140, compared to US\$0.9954 in the prior-year period, an 8.2% year-over-year decrease.

**Free cash flow** was US\$156 million in the fourth quarter of 2025, compared to US\$129.7 million for the same period in 2024, a 20.3% increase. This increase was due to higher EBITDA generation, lower accrual payments, maintenance CapEx, and cash taxes, partially offset by higher working capital requirements and lower interest income.

*Twelve months:* Free cash flow was US\$349.1 million, compared to US\$321.8 million for the same period in 2024, an 8.5% increase. This increase was primarily due to lower cash taxes, accrual payments, maintenance CapEx and working capital requirements, partially offset by lower interest income and EBITDA generation.

## FREE CASH FLOW (millions of dollars)

	Q4 25	Q4 24	Var	2025	2024	Var
<b>Operating income before other expenses</b>	<b>110.2</b>	<b>94.2</b>	<b>17.0%</b>	<b>378.1</b>	<b>399.4</b>	<b>-5.3%</b>
Depreciation and amortization	32.3	27.3	18.2%	113.7	101.0	12.6%
<b>EBITDA</b>	<b>142.5</b>	<b>121.5</b>	<b>17.3%</b>	<b>491.8</b>	<b>500.4</b>	<b>-1.7%</b>
Interest income (expense)	(1.2)	4.1	n.m.	20.0	43.6	-54.0%
Decrease (increase) in working capital	28.2	33.9	-16.9%	(37.3)	(47.1)	-20.7%
Taxes	(23.3)	(24.6)	-5.5%	(58.4)	(83.3)	-30.0%
Prepaid expenses	2.8	1.2	134.2%	1.1	(0.2)	n.m.
Accruals and other accounts	26.1	14.6	79.1%	8.6	(6.2)	n.m.
Operating leases (IFRS 16 effect)	(3.8)	(3.1)	24.6%	(13.9)	(12.7)	9.9%
<b>Operating cash flow</b>	<b>171.3</b>	<b>147.6</b>	<b>16.1%</b>	<b>411.9</b>	<b>394.5</b>	<b>4.4%</b>
Maintenance CapEx	(15.3)	(17.8)	-14.2%	(62.8)	(72.8)	-13.7%
<b>Free cash flow</b>	<b>156.0</b>	<b>129.7</b>	<b>20.3%</b>	<b>349.1</b>	<b>321.8</b>	<b>8.5%</b>
Strategic & Growth CapEx	(68.0)	(84.5)	-19.5%	(309.3)	(264.1)	17.1%
Shares repurchase, net	(7.4)	(1.7)	345.4%	(15.0)	0.1	n.m.
Purchase of assets	0.0	(101.0)	n.m.	(22.1)	(101.0)	-78.2%
Debt additions	26.7	0.0	n.m.	126.7	0.0	n.m.
Dividends paid	0.0	0.0	n.m.	(29.8)	(30.0)	-0.5%
FX effect	8.5	(9.1)	n.m.	39.2	(54.9)	n.m.
Initial cash balance	853.7	897.2	-4.9%	830.6	958.7	-13.4%
<b>Final cash balance</b>	<b>969.5</b>	<b>830.6</b>	<b>16.7%</b>	<b>969.5</b>	<b>830.6</b>	<b>16.7%</b>
FCF conversion rate*	109.5%	106.8%		71.0%	64.3%	

\*Free cash flow conversion rate: Free cash flow after maintenance CapEx/EBITDA

**Total debt** was US\$626.7 million as of December 31, 2025, based on contractual balances, reflecting a 25.3% year-on-year increase.

Long-term debt represented 100% of the Company's total debt.

As of December 31, 2025, 100% of GCC's debt was denominated in U.S. dollars.

Net leverage (net debt/EBITDA) at the end of the fourth quarter of 2025 was -0.71 times, compared to -0.55 times as of September 30, 2025, in accordance with GCC's contractual obligations.



## INTEREST-BEARING DEBT\* (millions of dollars)

	December 2025	December 2024	2025 vs. 2024
<b>Total</b>	<b>626.7</b>	<b>500.0</b>	<b>25.3%</b>
Short-term	0.0	0.0	0.0%
Long-term	626.7	500.0	25.3%

\*Excludes amortizable commissions and issuance expenses

## OUTLOOK FOR 2026

United States		
Volumes	Cement	High-single digit increase
	Concrete	High-single digit decrease
Prices (US\$)	Cement	Flat
	Concrete	
Mexico		
Volumes	Cement	Low-single digit increase
	Concrete	
Prices (US\$)	Cement	Low-single digit increase
	Concrete	
Consolidated		
EBITDA Growth		Mid-single digit increase
FCF Conversion Rate*		> 60%
Total CapEx		US\$270 million
	Growth	\$200
	Maintenance	\$70
Net Debt / EBITDA, year-end		Negative

## BASIS OF PREPARATION FOR FINANCIAL STATEMENTS

The financial statements were prepared in accordance with International Financial Reporting Standards (IFRS) and use the U.S. dollar as the reporting currency.

Currency translations from pesos to U.S. dollars are based on the average monthly exchange rates published by Banco de México, as shown below.



**EXCHANGE RATES** (pesos per U.S. dollar)

	2025	2024
Fourth quarter average	18.3107	20.0788
As of December 31	17.9667	20.2683
Accumulated average	19.2253	18.3103

Unless otherwise stated, all percentage changes refer to the fourth quarter (or twelve months) of 2025 compared to the corresponding periods in 2024.

**ANALYST COVERAGE**

Analysts at the following brokerages currently cover GCC's shares:

1. Actinver
2. Bank of America Merrill Lynch
3. BBVA
4. Bradesco BBI
5. Citigroup
6. Data Based Analysis
7. GBM - Grupo Bursátil Mexicano
8. Grupo Financiero Banorte
9. Itaú BBA
10. J.P. Morgan
11. Morgan Stanley
12. Santander
13. Scotiabank

**SUSTAINABILITY****GCC earned the Energy Star certification**

GCC's Pueblo and Rapid City cement plants earned ENERGY STAR certification in 2025 for their outstanding energy efficiency, marking the eighth and sixth consecutive years, respectively.

By meeting the strict standards set by the U.S. Environmental Protection Agency, both plants save energy, lower costs, and reduce greenhouse gas emissions. This certification places them among the top 25% of cement plants nationwide for energy efficiency.

**CONFERENCE CALL**

GCC, S.A.B. de C.V. will host its earnings conference call on January 28, 2026.

Time: 10 a.m. Eastern Time (New York) / 9 a.m. Central Time (Mexico City)

Conference ID: **13757647**

Dial in:

U.S. (toll free): 1-877-407-0789

International: 1-201-689-8562

Replay (through February 4, 2026, 11:59 p.m. ET):

U.S. (toll free): 1-844-512-2921

International: 1-412-317-6671

Listen-only webcast and replay: [click here](#)

## Income Statement

(Thousands of dollars)

	Q4 2025	%	Q4 2024	%	Q25 / Q24
<b>Net sales</b>	<b>359,751</b>	100.0%	<b>335,275</b>	100.0%	<b>7.3%</b>
U.S. sales	260,697	72.5%	246,876	73.6%	5.6%
Mexico sales	99,054	27.5%	88,399	26.4%	12.1%
Cost of sales	217,476	60.5%	214,705	64.0%	1.3%
<b>Gross income</b>	<b>142,275</b>	39.5%	<b>120,570</b>	36.0%	<b>18.0%</b>
Selling, general and administrative expenses	32,029	8.9%	26,355	7.9%	21.5%
<b>Operating income before other expenses, net</b>	<b>110,246</b>	30.6%	<b>94,215</b>	28.1%	<b>17.0%</b>
Other (income) expenses	202	0.1%	3,668	1.1%	-94.5%
<b>Operating income</b>	<b>110,044</b>	30.6%	<b>90,547</b>	27.0%	<b>21.5%</b>
Financial income	12,167	3.4%	14,677	4.4%	-17.1%
Financial expenses	(6,653)	-1.8%	(4,779)	-1.4%	39.2%
Exchange gain (loss), net	(905)	-0.3%	1,158	0.3%	n.m.
<b>Net financing income</b>	<b>4,609</b>	1.3%	<b>11,056</b>	3.3%	<b>-58.3%</b>
Share of profit of associates and joint venture	716	0.2%	1,981	0.6%	-63.9%
<b>Income before income taxes</b>	<b>115,369</b>	32.1%	<b>103,584</b>	30.9%	<b>11.4%</b>
Income taxes (benefit)	30,873	8.6%	23,574	7.0%	31.0%
<b>Consolidated net income</b>	<b>84,496</b>	23.5%	<b>80,010</b>	23.9%	<b>5.6%</b>
<b>Controlling interest</b>	<b>84,496</b>	23.5%	<b>80,009</b>	23.9%	<b>5.6%</b>
<b>Non-controlling interest</b>	<b>-</b>	0.0%	<b>1</b>	0.0%	<b>-100.0%</b>
<b>EBITDA</b>	<b>142,510</b>	39.6%	<b>121,508</b>	36.2%	<b>17.3%</b>
Free cash flow	155,996	43.4%	129,718	38.7%	20.3%

## Cumulative Income Statement to December

(Thousands of dollars)

	2025	%	2024	%	2025 / 2024
<b>Net sales</b>	<b>1,408,696</b>	100.0%	<b>1,366,679</b>	100.0%	<b>3.1%</b>
U.S. sales	1,044,655	74.2%	974,777	71.3%	7.2%
Mexico sales	364,041	25.8%	391,902	28.7%	-7.1%
Cost of sales	909,937	64.6%	848,951	62.1%	7.2%
<b>Gross income</b>	<b>498,759</b>	35.4%	<b>517,728</b>	37.9%	<b>-3.7%</b>
Selling, general and administrative expenses	120,699	8.6%	118,307	8.7%	2.0%
<b>Operating income before other expenses, net</b>	<b>378,060</b>	26.8%	<b>399,421</b>	29.2%	<b>-5.3%</b>
Other (income) expenses	4,808	0.3%	11,139	0.8%	-56.8%
<b>Operating income</b>	<b>373,252</b>	26.5%	<b>388,282</b>	28.4%	<b>-3.9%</b>
Financial income	49,704	3.5%	65,227	4.8%	-23.8%
Financial expenses	(16,486)	-1.2%	(24,207)	-1.8%	-31.9%
Exchange gain (loss), net	(3,605)	-0.3%	6,720	0.5%	n.m.
<b>Net financing income</b>	<b>29,613</b>	2.1%	<b>47,740</b>	3.5%	<b>-38.0%</b>
Share of profit of associates and joint venture	2,721	0.2%	3,849	0.3%	-29.3%
<b>Income before income taxes</b>	<b>405,586</b>	28.8%	<b>439,871</b>	32.2%	<b>-7.8%</b>
Income taxes (benefit)	106,151	7.5%	114,017	8.3%	-6.9%
<b>Consolidated net income</b>	<b>299,435</b>	21.3%	<b>325,854</b>	23.8%	<b>-8.1%</b>
<b>Controlling interest</b>	<b>299,432</b>	21.3%	<b>325,851</b>	23.8%	<b>-8.1%</b>
<b>Non-controlling interest</b>	<b>3</b>	0.0%	<b>3</b>	0.0%	<b>0.0%</b>
<b>EBITDA</b>	<b>491,803</b>	34.9%	<b>500,435</b>	36.6%	<b>-1.7%</b>
Free cash flow	349,108	24.8%	321,755	23.5%	8.5%

## 2025 Income Statement

(Thousands of dollars)

	Q1 2025	%	Q2 2025	%	Q3 2025	%	Q4 2025	%	2025
<b>Net sales</b>	<b>246,531</b>	100.0%	<b>363,909</b>	100.0%	<b>438,505</b>	100.0%	<b>359,751</b>	100.0%	<b>1,408,696</b>
U.S. sales	167,725	68.0%	272,256	74.8%	343,977	78.4%	260,697	72.5%	1,044,655
Mexico sales	78,806	32.0%	91,653	25.2%	94,528	21.6%	99,054	27.5%	364,041
Cost of sales	170,388	69.1%	242,864	66.7%	279,209	63.7%	217,476	60.5%	909,937
<b>Gross income</b>	<b>76,143</b>	30.9%	<b>121,045</b>	33.3%	<b>159,296</b>	36.3%	<b>142,275</b>	39.5%	<b>498,759</b>
Selling, general and administrative expenses	28,170	11.4%	30,027	8.3%	30,473	6.9%	32,029	8.9%	120,699
<b>Operating income before other expenses, net</b>	<b>47,973</b>	19.5%	<b>91,018</b>	25.0%	<b>128,823</b>	29.4%	<b>110,246</b>	30.6%	<b>378,060</b>
Other (income) expenses	1,557	0.6%	1,852	0.5%	1,197	0.3%	202	0.1%	4,808
<b>Operating income</b>	<b>46,416</b>	18.8%	<b>89,166</b>	24.5%	<b>127,626</b>	29.1%	<b>110,044</b>	30.6%	<b>373,252</b>
Financial income	13,099	5.3%	12,383	3.4%	12,055	2.7%	12,167	3.4%	49,704
Financial expenses	(5,473)	-2.2%	(2,043)	-0.6%	(2,317)	-0.5%	(6,653)	-1.8%	(16,486)
Exchange gain (loss), net	(168)	-0.1%	(1,839)	-0.5%	(693)	-0.2%	(905)	-0.3%	(3,605)
<b>Net financing income</b>	<b>7,458</b>	3.0%	<b>8,501</b>	2.3%	<b>9,045</b>	2.1%	<b>4,609</b>	1.3%	<b>29,613</b>
Share of profit of associates and joint venture	926	0.4%	567	0.2%	512	0.1%	716	0.2%	2,721
<b>Income before income taxes</b>	<b>54,800</b>	22.2%	<b>98,234</b>	27.0%	<b>137,183</b>	31.3%	<b>115,369</b>	32.1%	<b>405,586</b>
Income taxes (benefit)	14,259	5.8%	24,719	6.8%	36,300	8.3%	30,873	8.6%	106,151
<b>Consolidated net income</b>	<b>40,541</b>	16.4%	<b>73,515</b>	20.2%	<b>100,883</b>	23.0%	<b>84,496</b>	23.5%	<b>299,435</b>
<b>Controlling interest</b>	<b>40,540</b>	16.4%	<b>73,514</b>	20.2%	<b>100,882</b>	23.0%	<b>84,496</b>	23.5%	<b>299,432</b>
<b>Non-controlling interest</b>	<b>1</b>	0.0%	<b>1</b>	0.0%	<b>1</b>	0.0%	<b>-</b>	0.0%	<b>3</b>
<b>EBITDA</b>	<b>73,506</b>	29.8%	<b>118,362</b>	32.5%	<b>157,425</b>	35.9%	<b>142,510</b>	39.6%	<b>491,803</b>

## Statement of Financial Position

(Thousands of dollars)

	December 2025	December 2024	Variation
<b>Total assets</b>	<b>3,523,406</b>	<b>3,001,073</b>	<b>17.4%</b>
<b>Current assets</b>	<b>1,319,996</b>	<b>1,156,397</b>	<b>14.1%</b>
Cash and cash equivalents	969,456	830,592	16.7%
Accounts receivable, net	126,521	118,913	6.4%
Other accounts receivable, net	28,323	29,723	-4.7%
Due from related parties	2,584	3,170	-18.5%
Inventories	179,938	162,066	11.0%
Prepaid expenses	13,174	11,933	10.4%
<b>Non-current assets</b>	<b>2,203,410</b>	<b>1,844,676</b>	<b>19.4%</b>
Inventory properties	61,924	52,868	17.1%
Investment in associates	34,295	28,075	22.2%
Property, machinery and equipment, net	1,786,354	1,445,576	23.6%
Long term right of use assets	29,654	27,590	7.5%
Goodwill	216,682	218,708	-0.9%
Intangible assets, net	61,238	61,516	-0.5%
Other non-current assets	13,263	10,343	28.2%
<b>Total liabilities</b>	<b>1,242,429</b>	<b>1,037,152</b>	<b>19.8%</b>
<b>Short-term liabilities</b>	<b>290,565</b>	<b>281,272</b>	<b>3.3%</b>
Trade accounts payable	151,950	160,700	-5.4%
Due to related parties	1,132	1,022	10.8%
Short term - employee benefits	40,063	42,198	-5.1%
Accrued expenses and taxes other than income taxes	82,296	64,992	26.6%
Provisions	3,445	3,112	10.7%
Short term right of use liabilities	11,679	9,248	26.3%
<b>Long-term liabilities</b>	<b>951,864</b>	<b>755,880</b>	<b>25.9%</b>
Long term debt	621,998	497,300	25.1%
Long term right of use liabilities	20,733	19,846	4.5%
Employee benefits	29,552	25,026	18.1%
Provision for environmental restoration	26,971	24,875	8.4%
Deferred income taxes	252,610	188,833	33.8%
<b>Total equity</b>	<b>2,280,977</b>	<b>1,963,921</b>	<b>16.1%</b>
<b>Controlling interest</b>	<b>2,280,297</b>	<b>1,963,249</b>	<b>16.1%</b>
Capital stock	32,069	32,069	0.0%
Additional paid-in capital	148,365	148,365	0.0%
Reserves	22,659	22,659	0.0%
Retained earnings	2,034,991	1,745,868	16.6%
Consolidated net income	299,432	325,851	-8.1%
Other comprehensive income	(257,219)	(311,563)	17.4%
<b>Non-controlling interest</b>	<b>680</b>	<b>672</b>	<b>1.2%</b>
<b>Total liabilities and equity</b>	<b>3,523,406</b>	<b>3,001,073</b>	<b>17.4%</b>

**ABOUT GCC**

GCC is a leading supplier and producer of cement, aggregates, concrete, and construction-related services in the United States and Mexico. The Company has an annual cement production capacity of 6 million metric tons.

Founded in 1941, the Company's shares are listed on the Mexican Stock Exchange under the ticker symbol GCC\*.

*This earnings report may contain forward-looking statements. All statements that are not clearly historical in nature are forward-looking, and words such as "anticipate," "believe," "expect," "estimate," "intend," "project," and similar expressions are generally intended to identify forward-looking statements. These statements are subject to risks and uncertainties, including but not limited to changes in macroeconomic, political, legal, and public health conditions, including COVID-19, governmental or business conditions in the markets where GCC operates, changes in interest rates, inflation rates, and currency exchange rates, as well as the performance of the construction industry, pricing, business strategy, and other factors.*

*If one or more of these risks or uncertainties materialize, or if underlying assumptions prove incorrect, actual results may differ materially from the beliefs, projections, and estimates described herein. GCC assumes no obligation to update the information contained in this earnings report. Due to rounding, numbers presented throughout this document may not add up precisely to the totals provided, and percentages may not precisely reflect the absolute figures.*