



4Q and Full Year 2018 Results



Building together®



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EBITDA

We define EBITDA as consolidated net income after adding back or subtracting, as the case may be: (1) depreciation and amortization; (2) net financing expense; (3) other non-operating expenses; (4) taxes; and (5) share of earnings in associates. In managing our business, we rely on EBITDA as a means of assessing our operating performance. We believe that EBITDA enhances the understanding of our financial performance and our ability to satisfy principal and interest obligations with respect to our indebtedness as well as to fund capital expenditures and working capital requirements. We also believe EBITDA is a useful basis of comparing our results with those of other companies because it presents results of operations on a basis unaffected by capital structure and taxes. EBITDA, however, is not a measure of financial performance under IFRS or U.S. GAAP and should not be considered as an alternative to net income as a measure of operating performance or to cash flows from operating activities as a measure of liquidity. Our calculation of EBITDA may not be comparable to other companies’ calculation of similarly titled measures.

Currency translations / physical volumes

All monetary amounts in this presentation are expressed in U.S. Dollars (\$) or US\$). Currency translations from pesos into U.S. dollars use the average monthly exchange rates published by Banco de México. These translations do not purport to reflect the actual exchange rates at which cross-currency transactions occurred or could have occurred.

The average exchange rates (Pesos per U.S. dollar) used for recent periods are: 4Q18: 19.84 - 4Q17: 18.95 - 2018: 19.24 - 2017: 18.93

Physical volumes are stated in metric tons (mt), millions of metric tons (mmt), cubic meters (m³), or millions of cubic meters (mm³).

Investment highlights

1

Leading position in attractive U.S. regional markets and in Chihuahua, Mexico

2

Mexico operations also provide a strong base, and add operational flexibility and export capacity

3

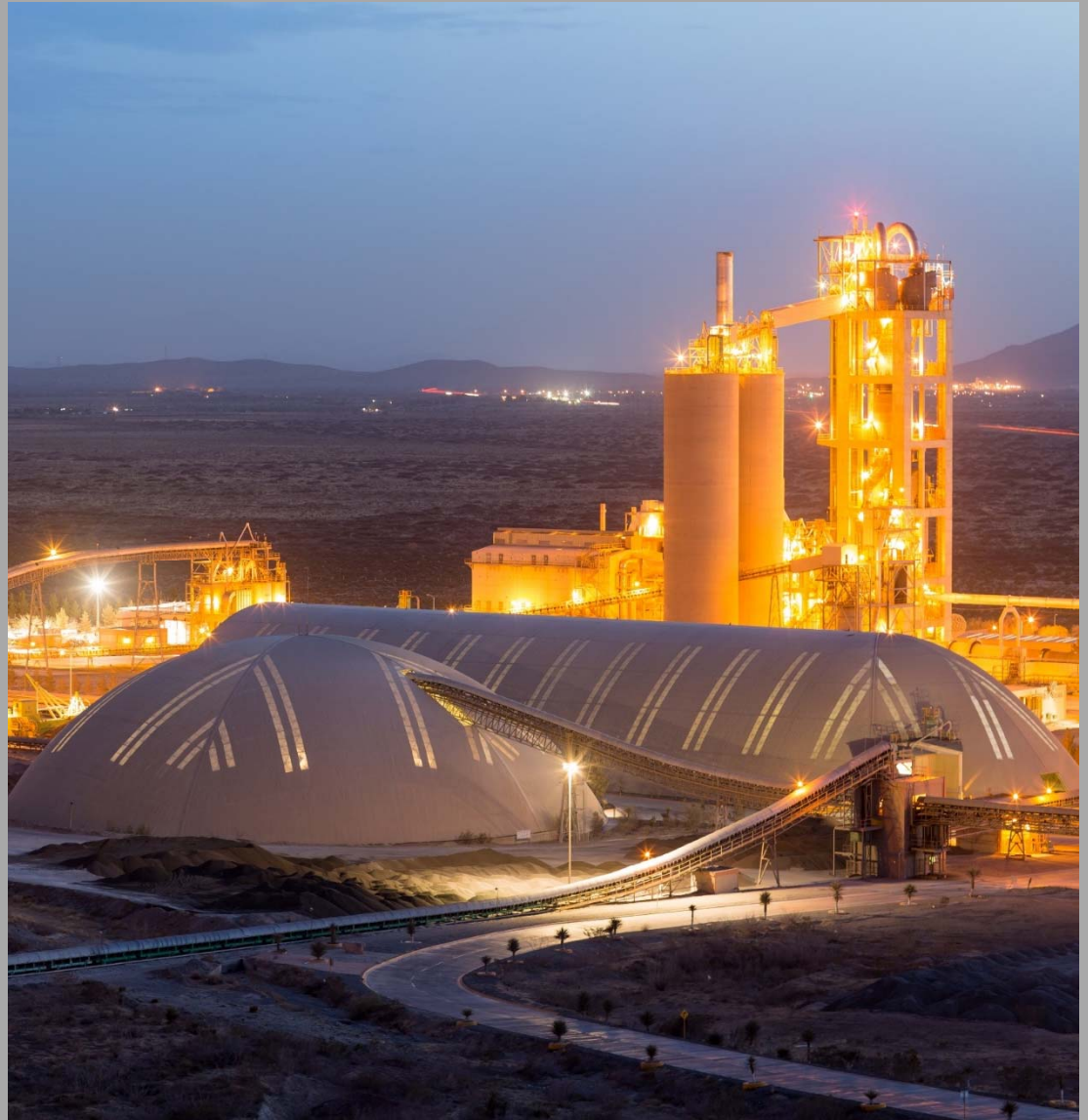
Vertically integrated, with state of the art production facilities and logistics

4

Experienced management team with track record of successful integration of new operations and solid business plan

5

Increased free float and stronger balance sheet improve positive outlook for value realization



Four-plus years of operational and financial transformation

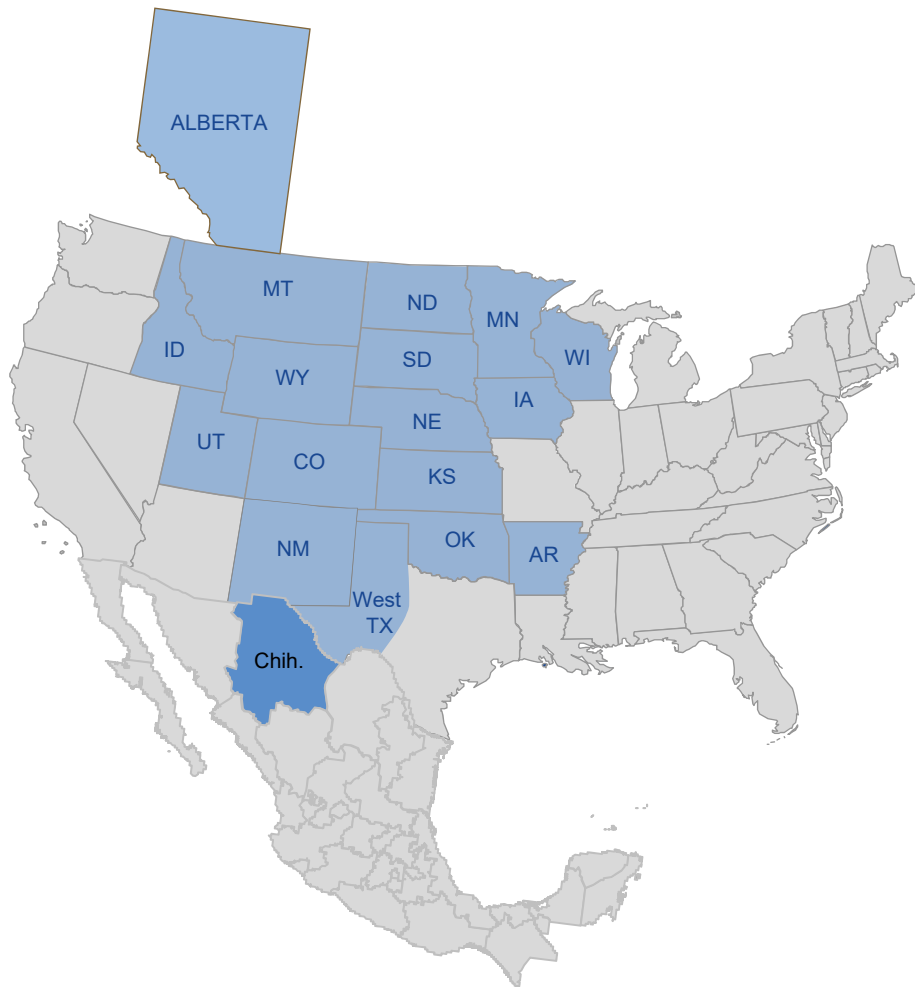
- Disciplined expansion
- Customer focus
- Operational excellence
- Prudent balance sheet management
- Increased shareholder value

As of December 2018 vs 2014

Cement Capacity	EBITDA USD	EBITDA Margin	Leverage	Free float	Share Price (02/13/19)
+1.3mmt +28%	+66%	+860 bp	2.28 → 1.59 x	25% → 48%	+156%

GCC at a Glance: a Unique Market Presence

Geographic footprint in "Center Cut" of North America
from northern Mexico to U.S. and Canada border



- **5.8 MMT¹ cement production capacity**
 - 3.5 MMT in U.S. + 2.3 MMT in Mexico
- **#1 or #2 in core markets**
 - Landlocked states, insulated from seaborne competition
- **8 cement plants, 19 terminals, 2 distribution centers and 92 ready-mix plants**
- **77 years of operation – 26 in the U.S.**
- **Listed on Mexican Stock Exchange: GCC**
- **Included in MSCI Indexes**
- **Included in S&P/BMV IPC Index**

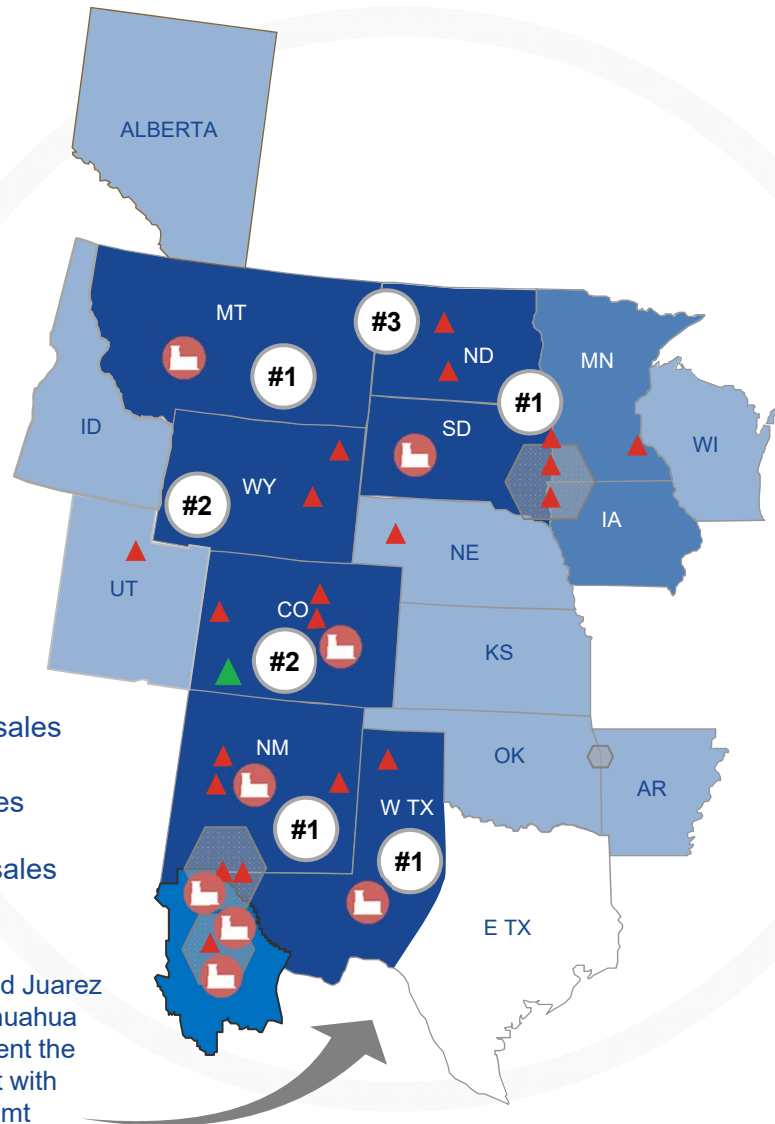
2018 results (US\$)

\$883 million Sales – 73% U.S. / 27% Mexico

\$256 mm EBITDA – 62% U.S. / 38% Mexico

29.0% EBITDA margin

1 Regional leader in U.S. mid-continent markets ...

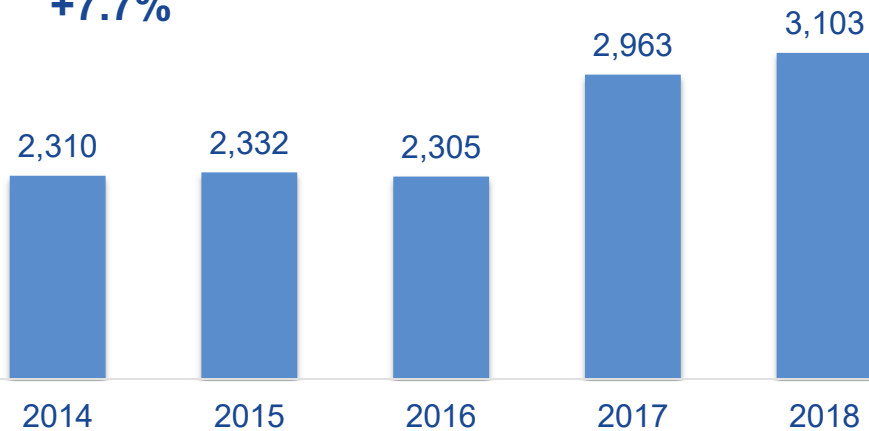


Well-positioned to capture U.S. growth and construction industry recovery

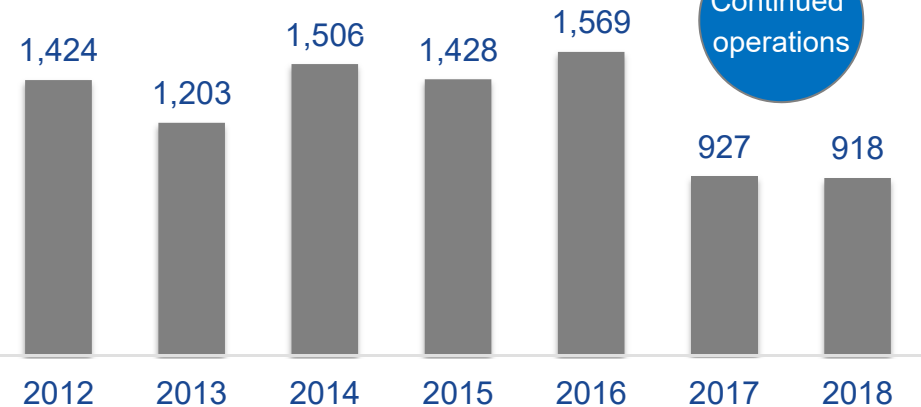
- Leadership position in 15 contiguous states
 - CO, SD, NM, W.TX, MT and ND are our core markets, with 80% of U.S. sales
- No other producer competes with GCC across all our markets
- Diversified regional economies with low unemployment, offering clear upside to U.S. construction recovery
- Pricing upswing since 2013
 - Limited prospects for greenfield capacity expansion
 - Well-protected from seaborne imports
- Rapid City, SD plant expansion (+ 0.4 MMT) increased U.S. cement capacity to 3.5 MMT per year
- Trident cement plant acquisition

GCC U.S. Cement Sales ('000 mt)

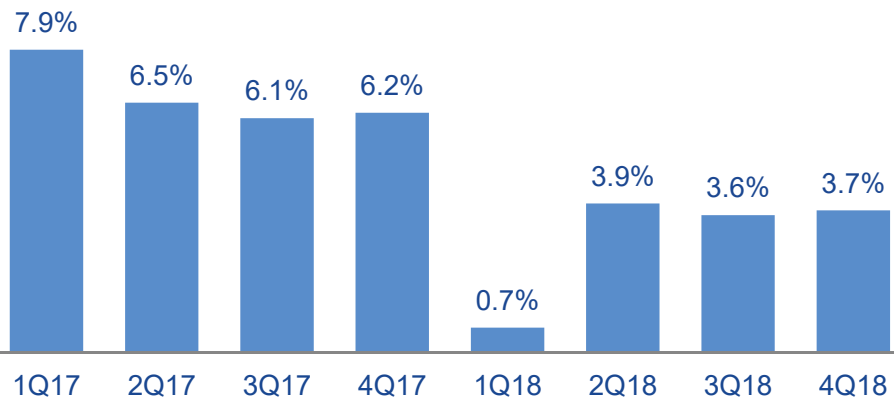
4yr CAGR
+7.7%

**GCC U.S. Concrete Sales** ('000 m³ / year)

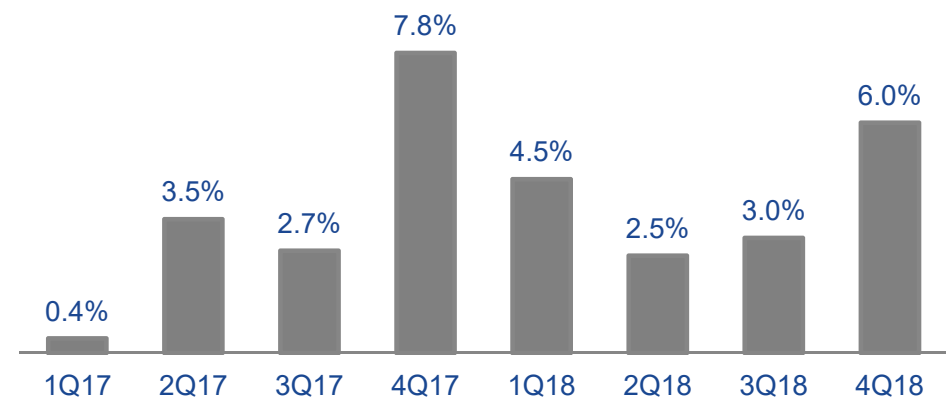
Continued
operations

**GCC U.S. Cement Prices** (Change, year-over-year)

3yr CAGR
+5.8%

**GCC U.S. Concrete Prices** (Change, year-over-year)

3yr CAGR
+3.4%



... Where GCC faces fragmented competition and has a diversified business mix ...

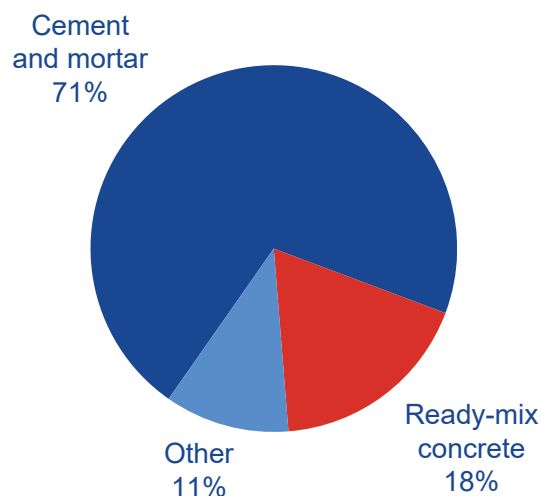
GCC market position and competitors in core markets

	Colorado	N Mexico	N Dakota	S Dakota	W Texas	Wyoming	Montana
GCC market position	#2	#1	#3	#1	#1	#2	#1
GCC cement plant in state	✓	✓	—	✓	✓	—	✓
Competitor in-state plant	LHN, CX	none	none	none	BZU*	EXP	CRH
Other principal competitors	EXP	LHN	HEI, LHN CRH	LHN, CRH	**	—	—

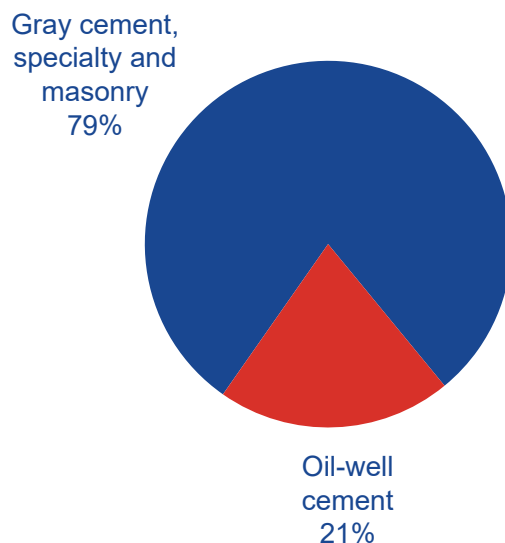
* Refers to West Texas only

** Aprox. 12 mmt of capacity in E and Central Texas

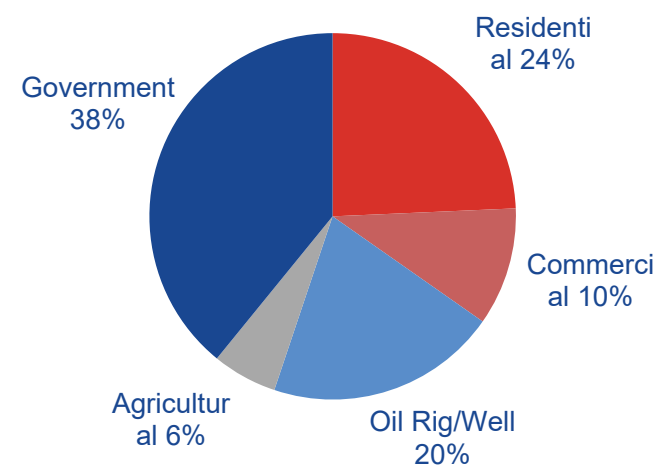
U.S. 2018 sales mix



U.S. 2018 volume by cement type

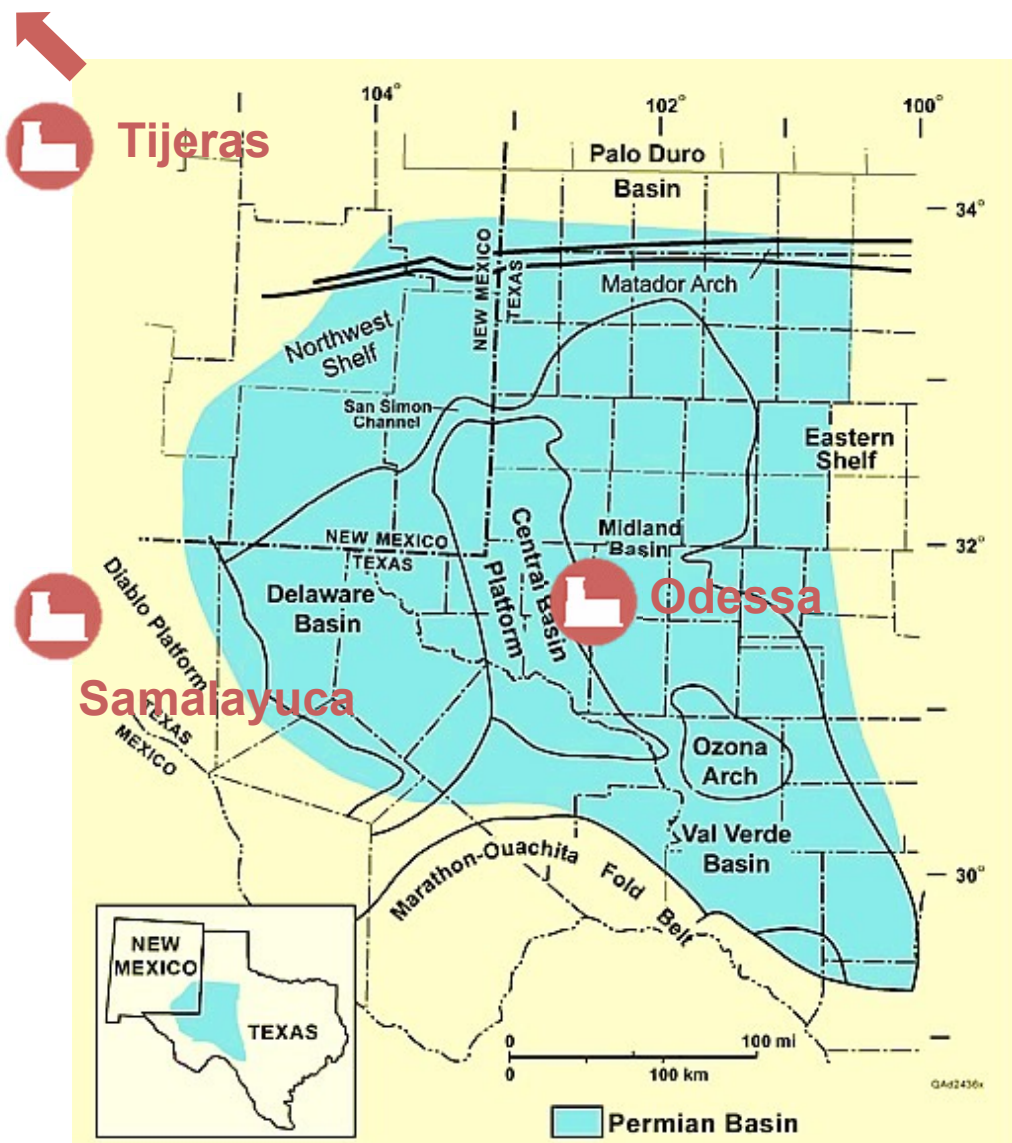


U.S. 2018 sectors¹



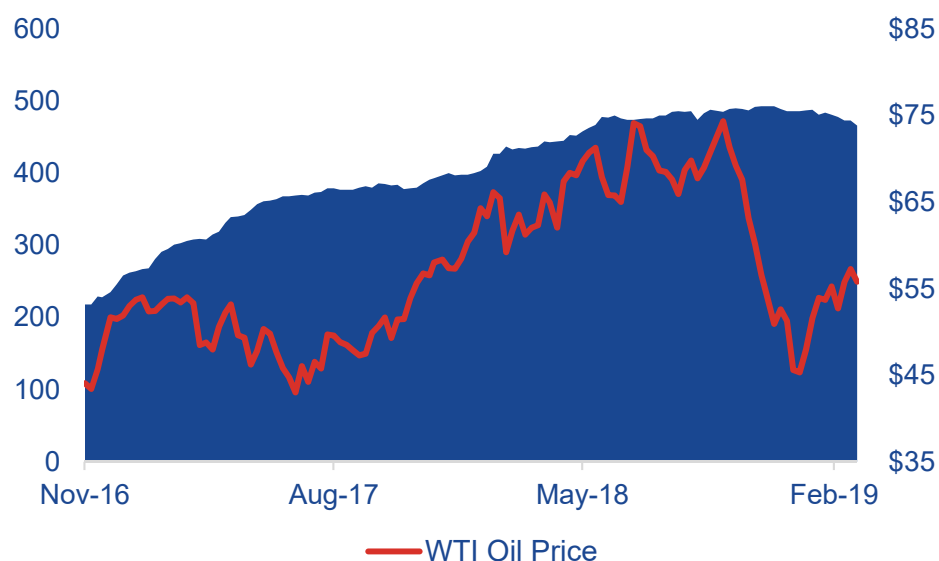
1

...With a centralized location to supply the booming Permian Basin oil patch of W. Texas and New Mexico ...



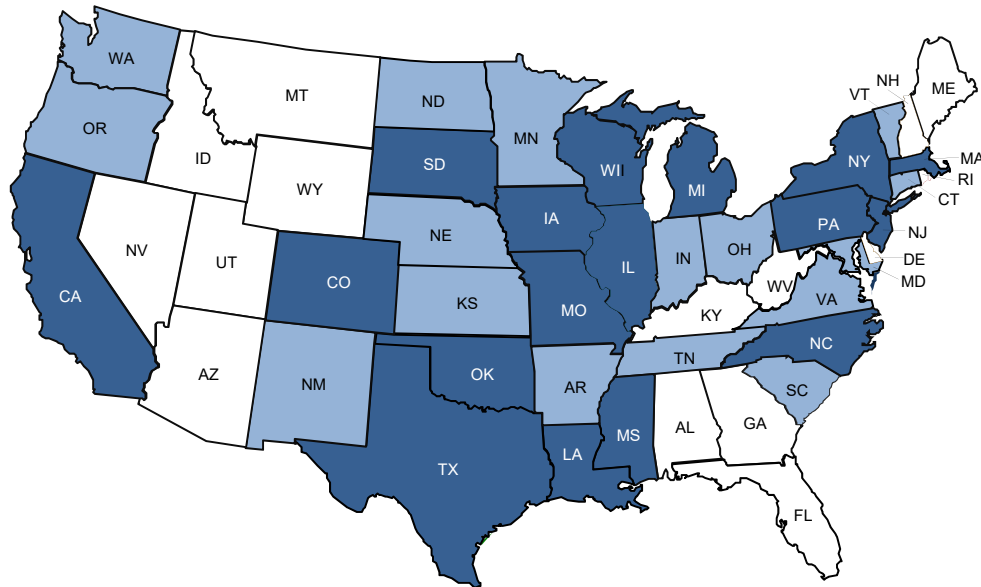
- Permian basin has the lowest development cost of any field in the U.S. due to favorable geology and existing pipeline infrastructure
- Rig count in the basin has increased nearly 348% since April 2016; from 134 to 466 rigs (Mar 2019)
- Odessa (fully dedicated) and Tijeras (supplementing) plants produce oil well cement; Samalayuca addresses Portland grey cement demand in W. Texas
- Permian Basin becoming the world's¹ largest oil patch

Rotary drilling rig count in the Permian Basin



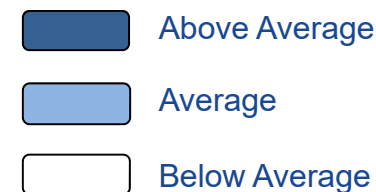
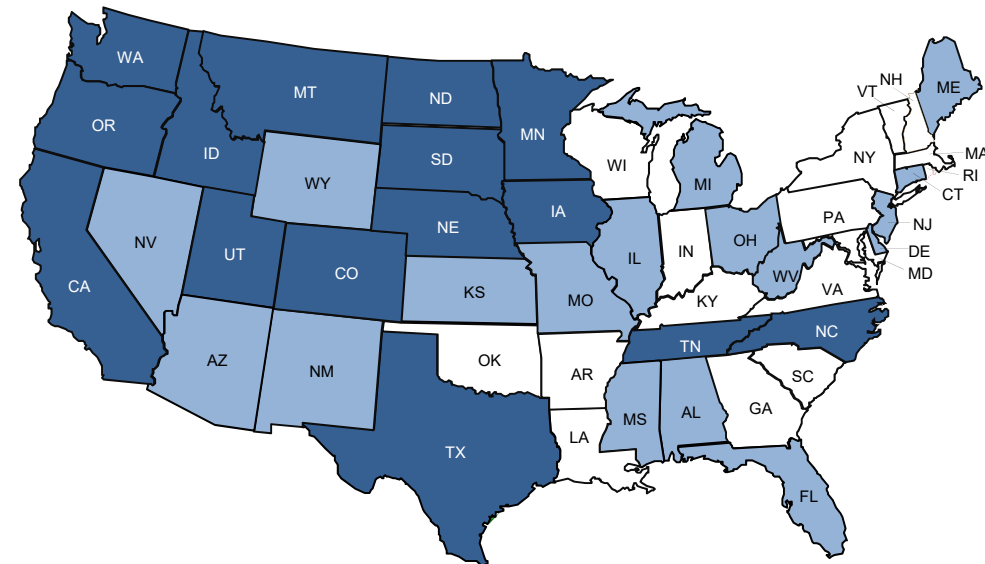
Deficient roads¹

Lane miles rated 'poor' as a share of total lane miles



Cement fundamentals²

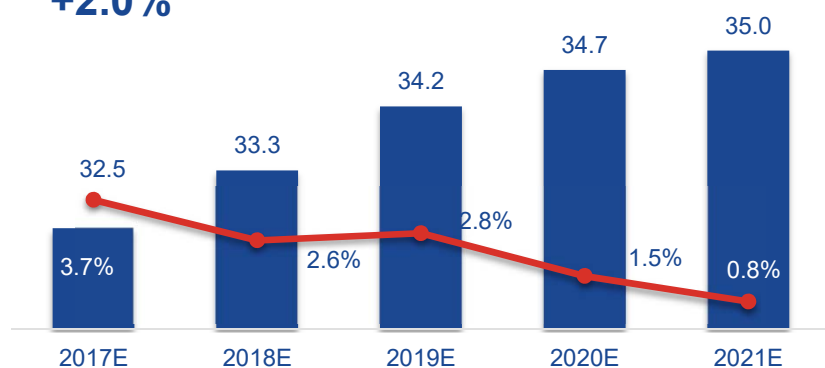
Based on PCA Sector Composite Rankings*



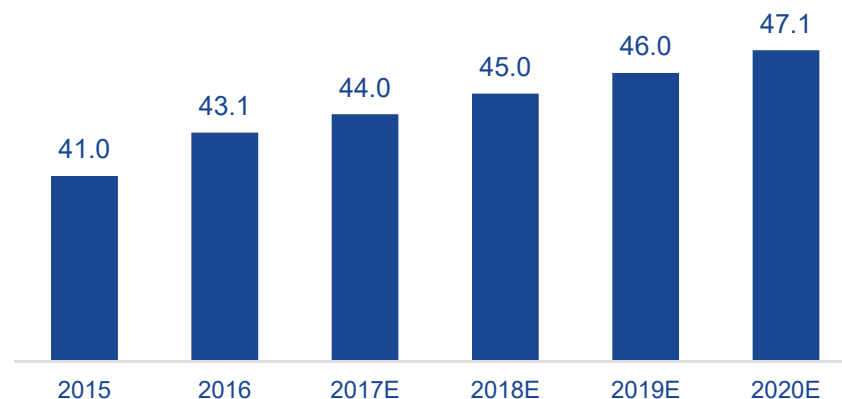
...Leading to a positive outlook, driven by an expected increase in infrastructure spending ...

Forecast cement consumption in all GCC U.S. markets (MMT) ²

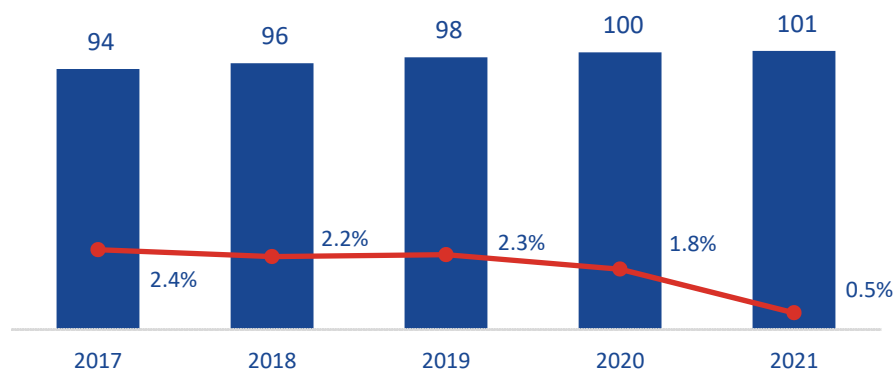
4yr CAGR
+2.0%



Highway budget authorizations included in the FAST¹ Act (\$ bb)



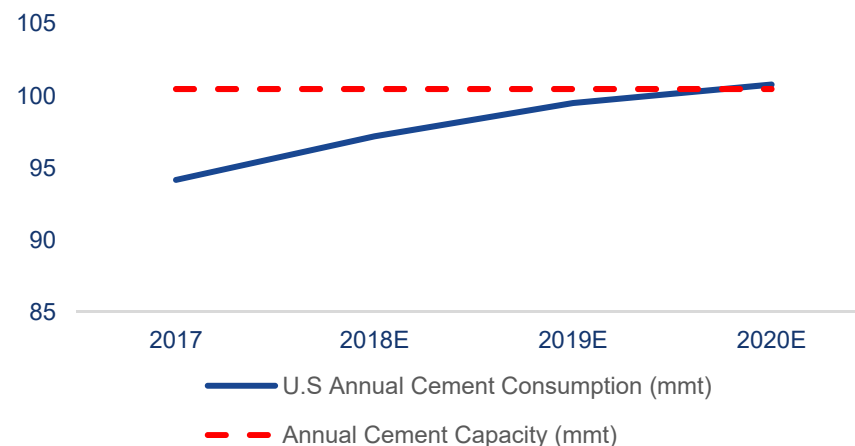
Forecast total U.S. cement consumption (mmt) ³



■ Total consumption

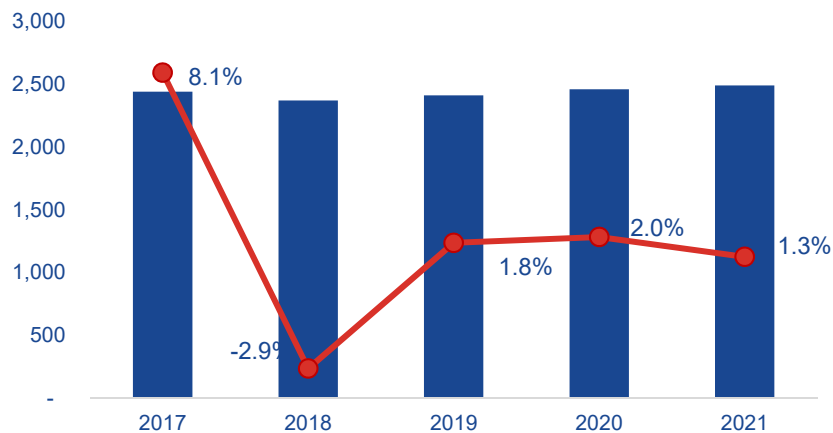
—●— Δ% vs previous year

U.S cement demand will outpace supply by 2019 Imports will be a critical source of supply



Portland Cement Association (PCA) Winter 2018 Forecast and main consumers

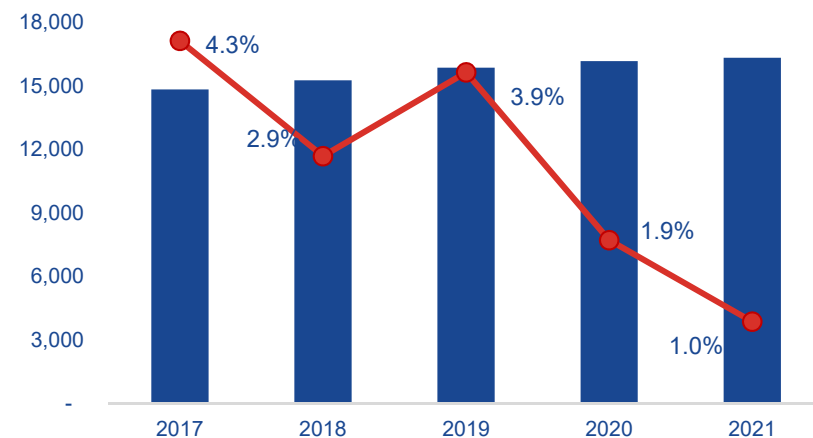
Colorado



1- Residential
2- Government
3- Commercial

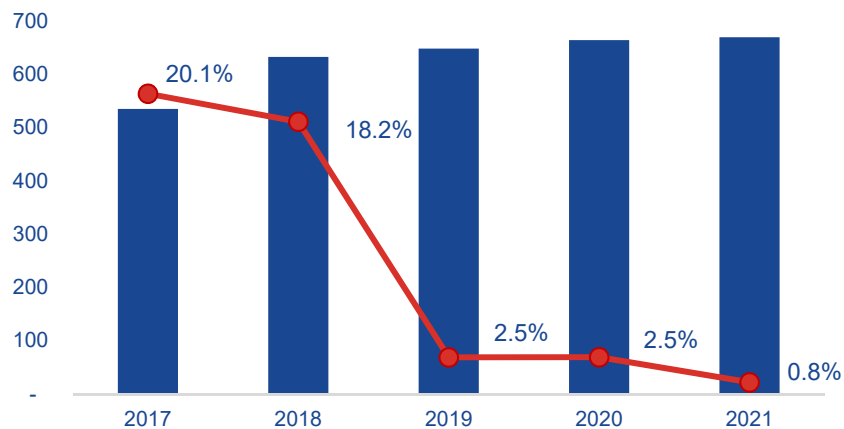
■ Total Consumption ('000 mt)
● $\Delta\%$ vs previous year

Texas



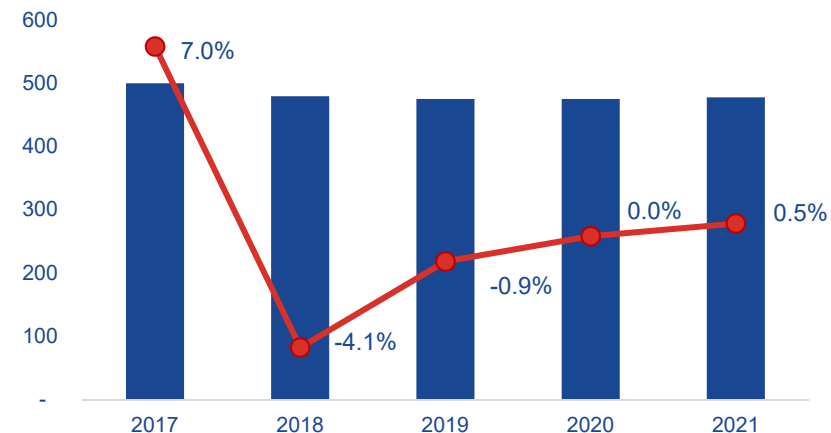
1- Government
2- Residential/Commercial
3- Oil Rig/Well*

New Mexico



1- Residential
2- Oil Rig/Well
3- Government

South Dakota

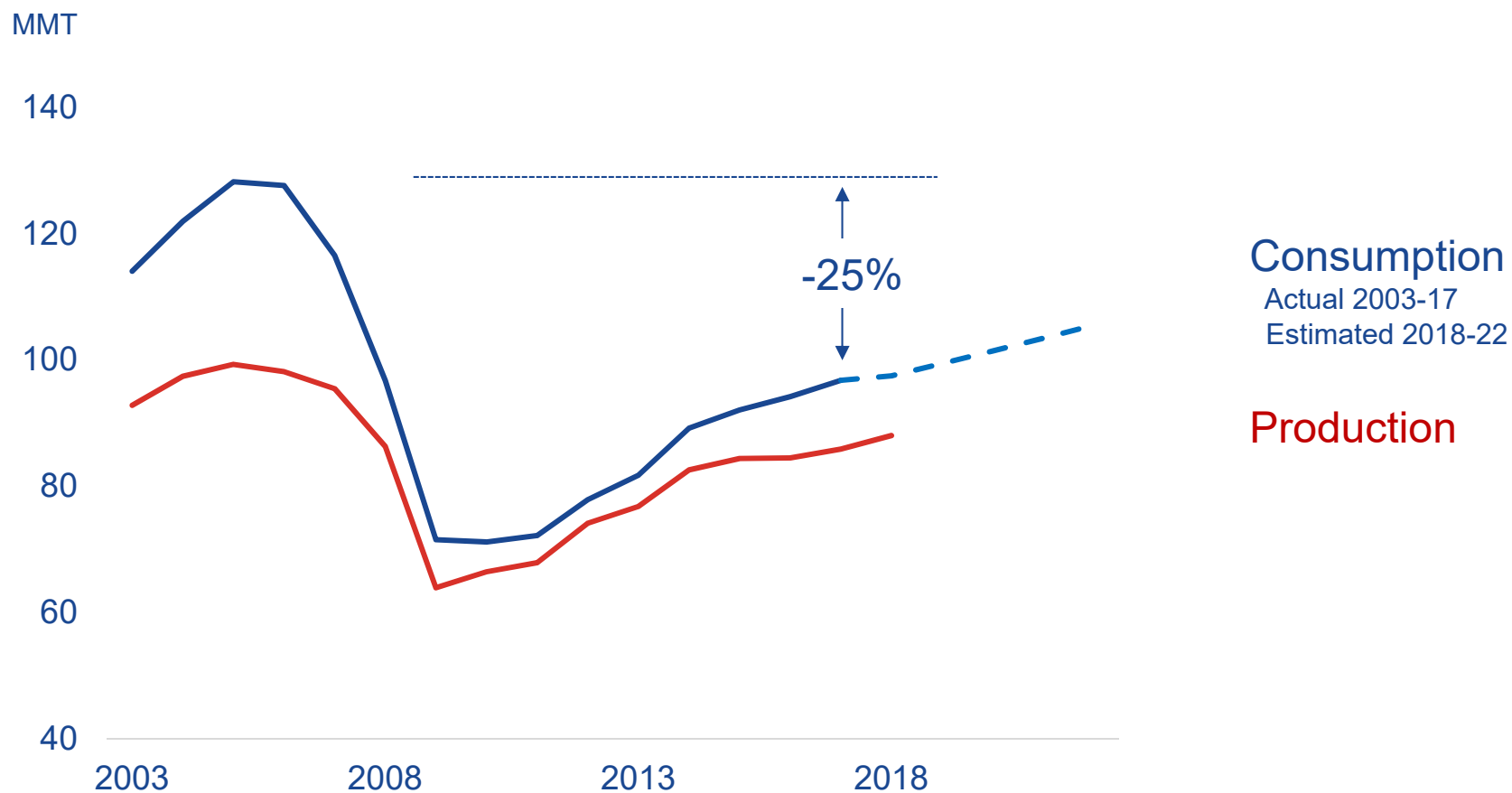


1- Government
2- Residential
3- Non-residential

... And in a favorable phase of the U.S. cement cycle

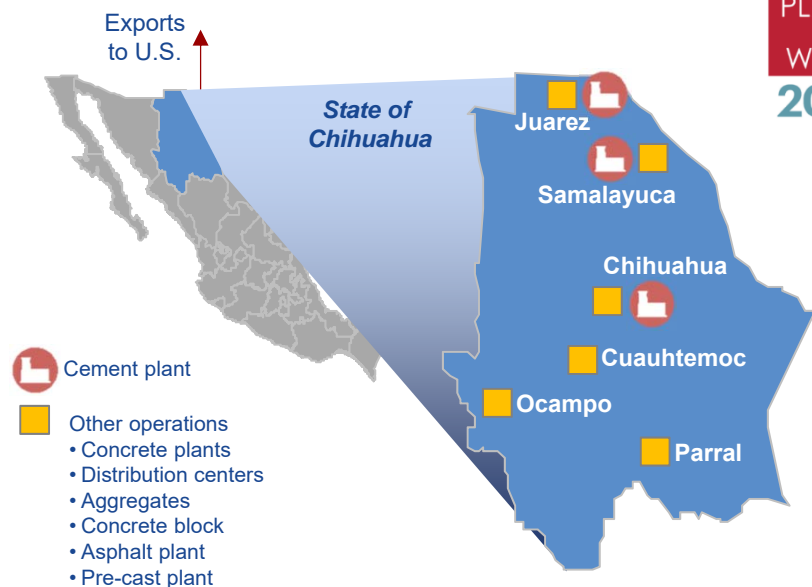
- 2017 U.S. apparent consumption is still 25% below 2005 peak
- Current expansion is 8 years and counting, compared to the median 13 year expansion in previous 4 cycles
- Import share is about 12% of consumption, compared to 25% share in 2006

U.S. Cement Production and Consumption



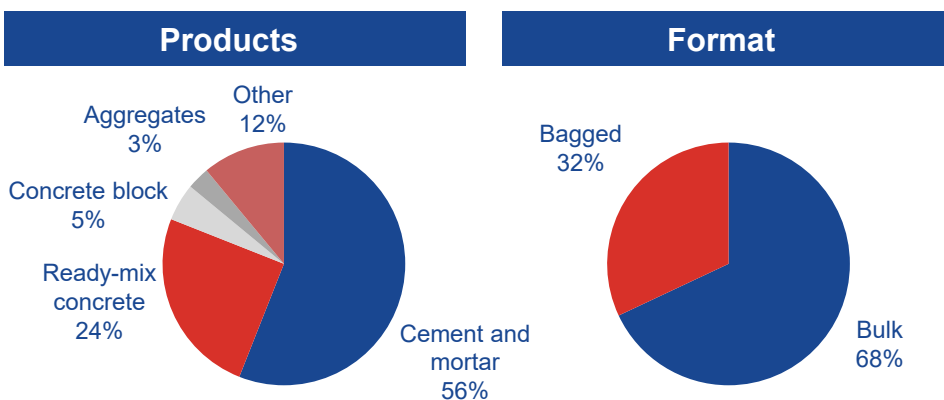
Leading producer in the state of Chihuahua, with significant export capacity

GREAT
PLACE
TO
WORK®
2017



Mexico cement capacity: 2.3 mmt

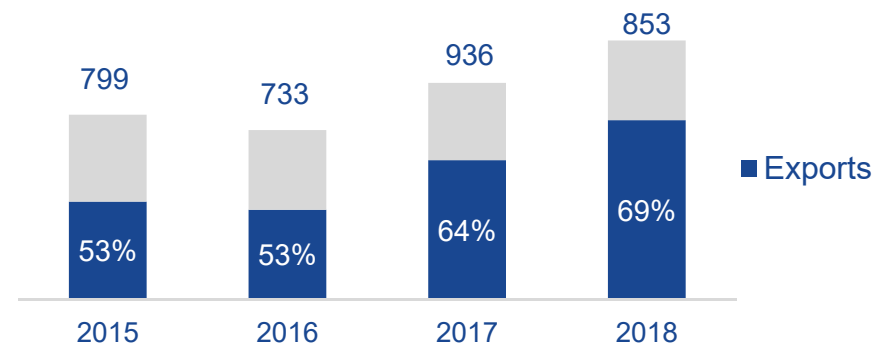
2018 sales mix



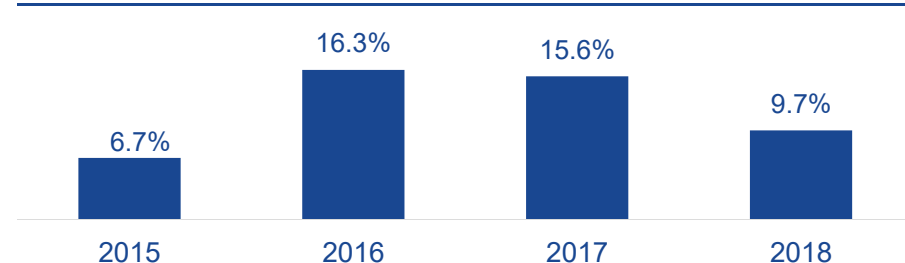
Strong market fundamentals

- GCC is sole producer of cement and the leading producer of ready-mix concrete in Chihuahua
- Close economic ties between Chihuahua and the U.S.
 - Cyclical recovery benefit
 - Foreign direct investment target
- Demand growth driven by private sector
- Flexibility to supply Texas and New Mexico demand from Samalayuca and Juarez

Export share of Samalayuca and Juarez production ('000 mt)



Cement pricing trends (% change year-on-year)¹



GCC is present at all the stages of the cement and ready-mix supply chain



Thermal energy



Coal mine in Colorado provides a significant source of fuel for GCC cement plants, lowering costs and reducing price volatility

Raw materials



GCC owns most of the limestone quarries needed to supply cement, ready-mix and aggregates operations over the long-term

Cement



8 plants in the U.S. and Mexico, close to raw materials sources

Ready-mix



92 plants. GCC cement plants supply almost a 100% of the cement used in our ready-mix operations

Cement terminals



19 cement terminals, 2 distribution centers, and transfer stations from Chihuahua to the U.S. – Canadian border

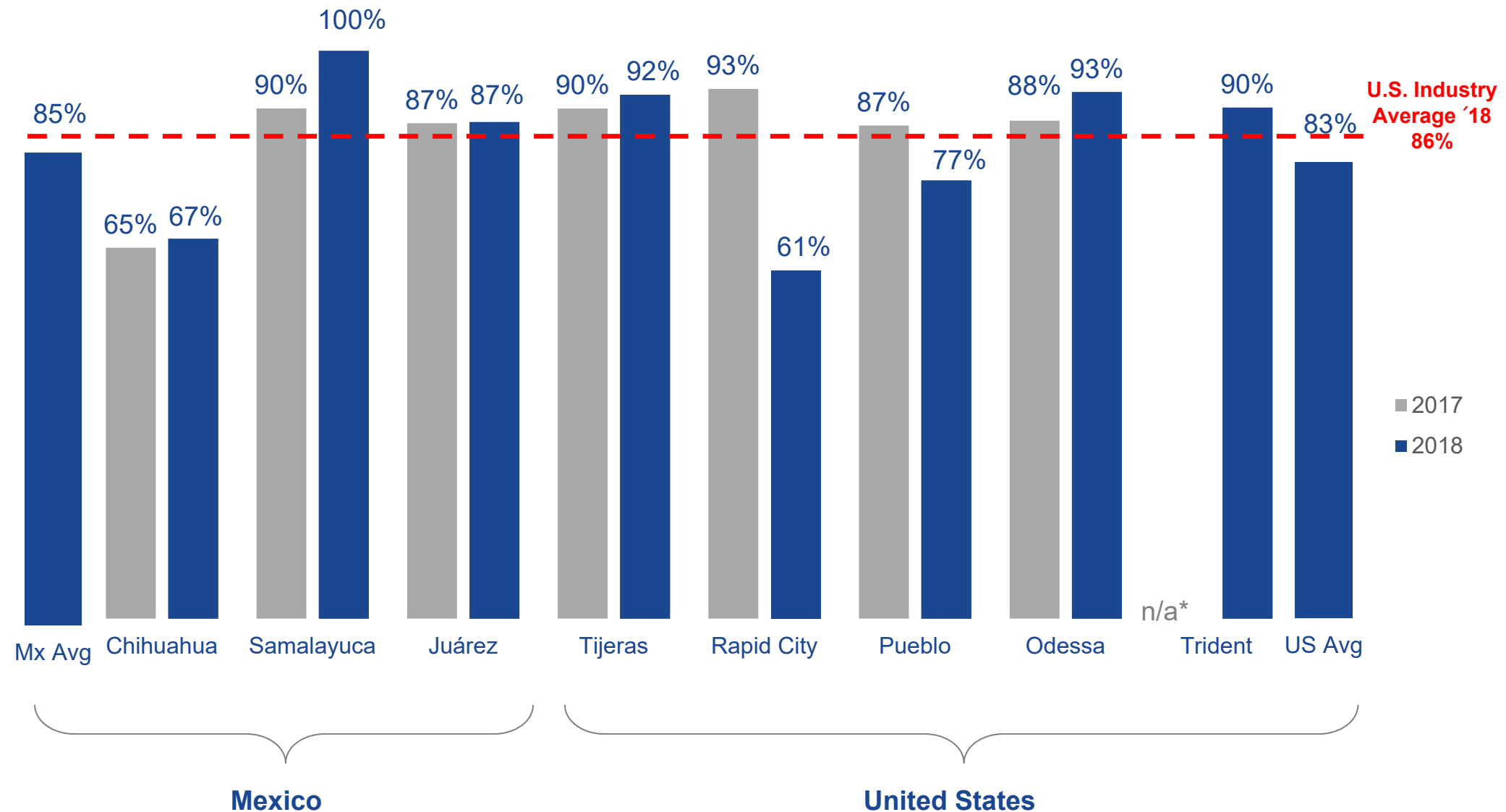
Transport



More than 2,200 railcars and 900+ mixer and haul trucks to transport cement, concrete and aggregates



... Operating at near optimal capacity utilization levels ...

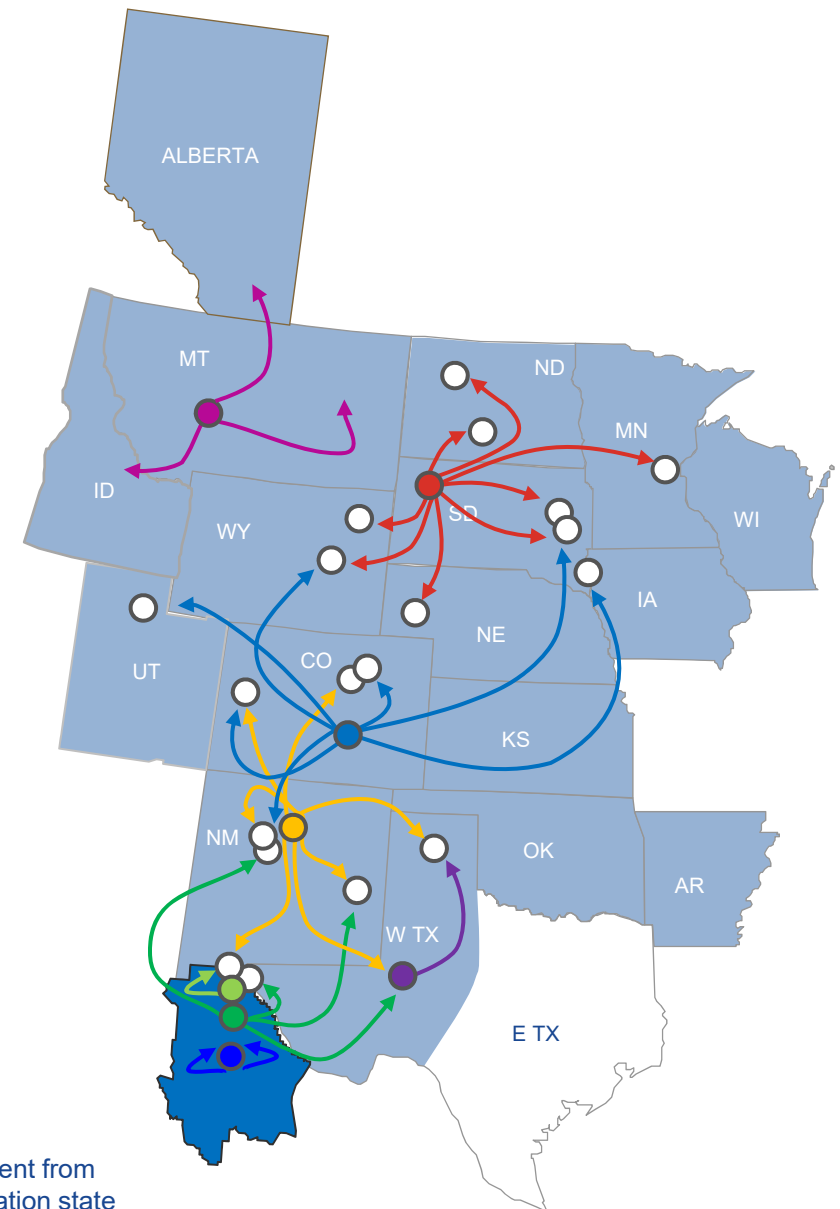
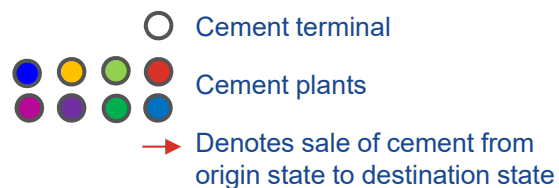


...Linked by sophisticated distribution network that leverages contiguous market footprint

Robust logistics platform stretches from Northern Mexico to the U.S. border with Canada

- Operational flexibility
- Cost efficiency
- Faster delivery time
- Advanced logistics
- Reduced supply disruption risk
- Hard to replicate
- Brand loyalty and client trust

- **19 cement terminals, 2 distribution centers, and transfer stations**
- **2,200 rail cars**
- **900+ mixer and haul trucks**





Enrique Escalante, CEO
GCC since 1999; 19 years in industry



Luis Carlos Arias, CFO
GCC since 1996; 23 years in industry



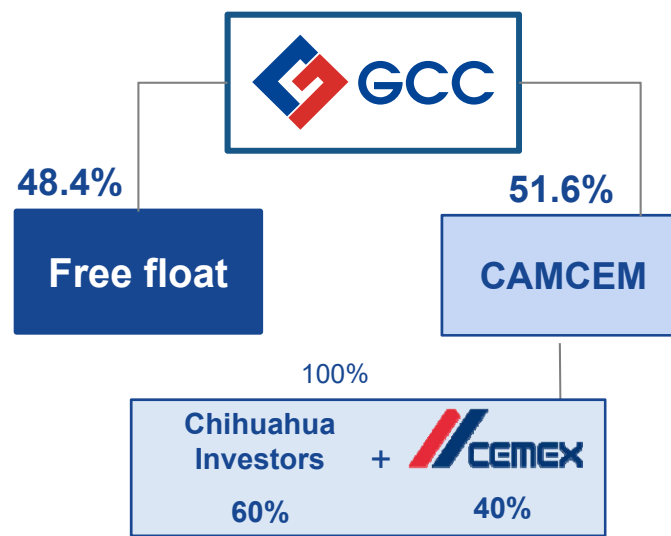
Ron Henley, U.S. Division President
GCC since 2012; 33 years in industry



Rogelio González, Mexico Division President
GCC since 1973; 46 years in the industry

GCC's senior management team averages ~30 years cement industry experience

** Note that GCC currently has an ownership threshold of 3% or more of GCC's total outstanding shares; a position greater than 3% requires prior authorization by GCC's Board*



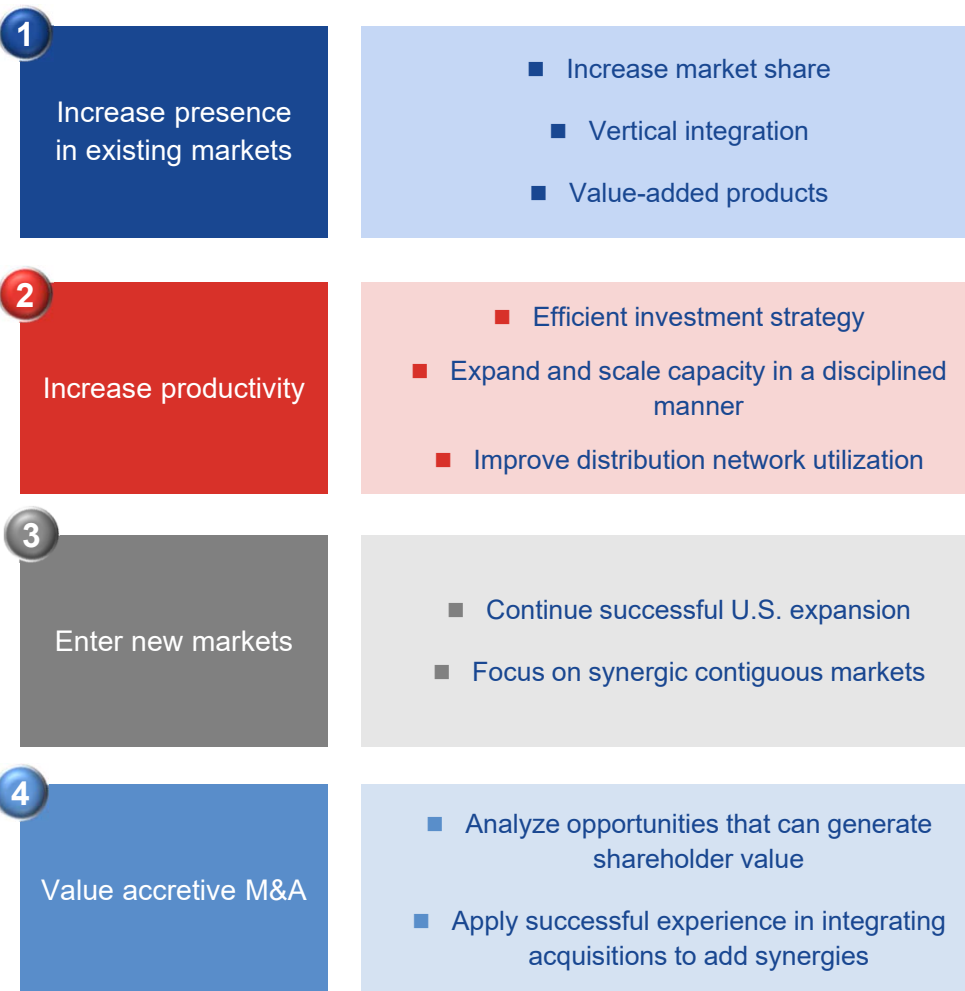
Board of Directors

Proprietary, Chihuahua investors	6
Proprietary, Cemex	4
Independent	4

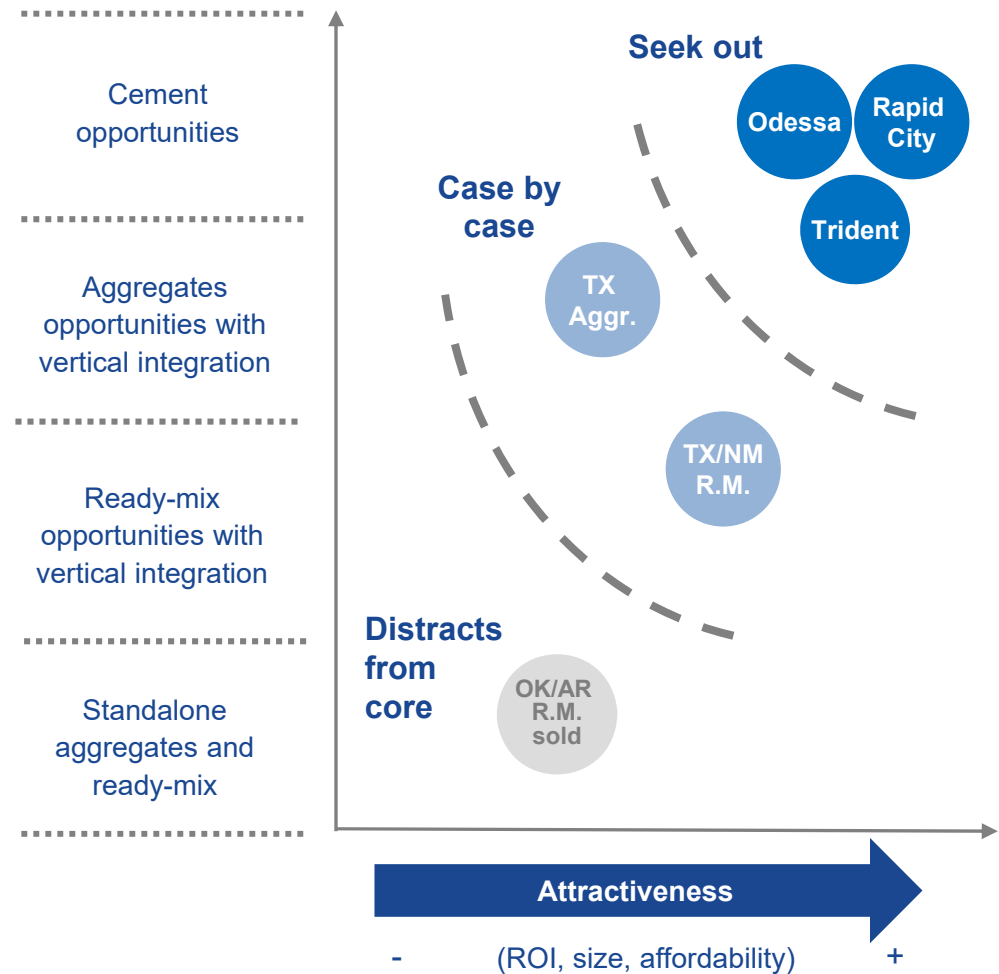
Audit and Corporate Practices Committee

- All 3 committee members are independent
- Assists the Board in carrying out its oversight duties and conducting corporate practices in accordance with the Mexican Securities Market Law
- Monitors compliance with internal policies and applicable laws and regulations regarding related party transactions and significant transactions

Framework

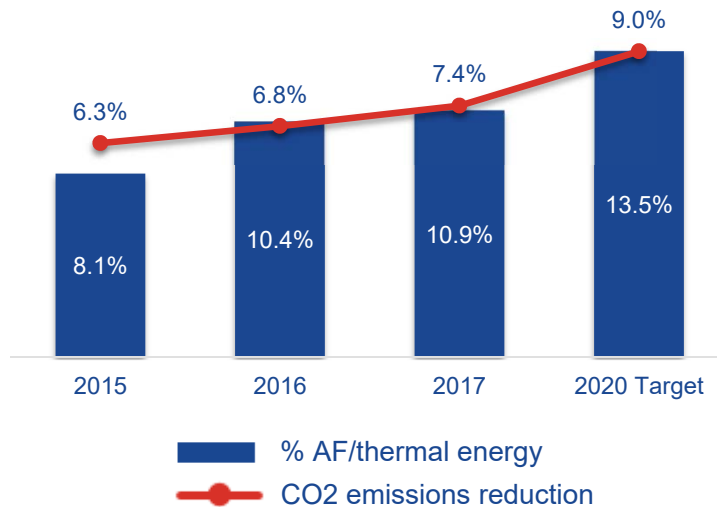


Strategic prioritization and evaluation of alternatives



... Supported by sustainability initiatives resulting in direct economic and environmental benefits

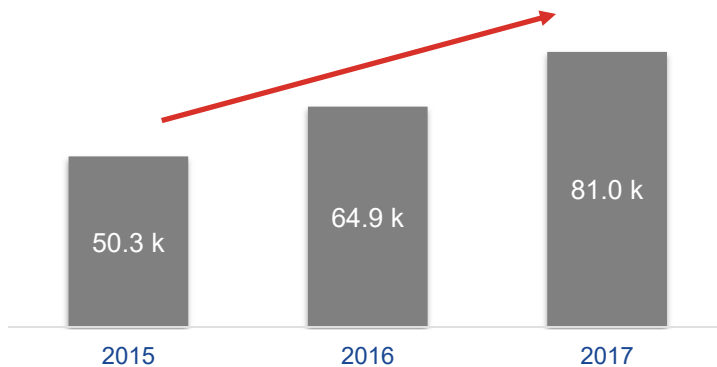
Alternative Fuels (AF) usage and CO2 emissions reduction



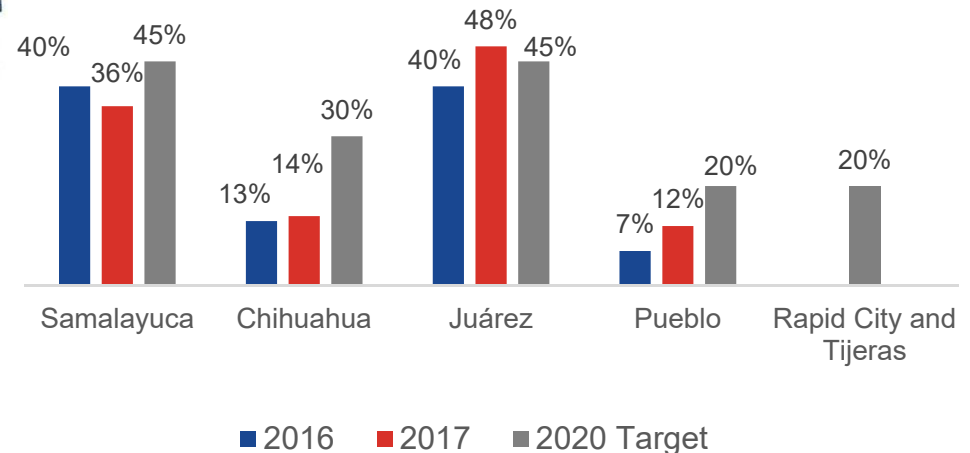
AF provide significant cost advantages

- In 2017, AF provided 10.9% of total thermal energy and reduced CO2 emissions by 7.4%
- GCC saved more than US\$5.0 million using AF in 2017
- AF is 50% cheaper than coal, on average
- Rapid City & Tijeras environmental permits applied for

Usage of AF (mt)



AF usage by plant



Bond and bank debt refinancings strengthen financial position

Reduction of annual interest expenses by US\$18M

- Bond interest coupon decreased to 5.250% from 8.125%
 - Savings on financial expenses = US\$ 7.5 million per year
 - Extended maturity 4 years
- Bank debt refinancing yields an estimated US\$ 10 million in annualized interest expense savings

Agency	Rating	Outlook	Date
S&P	BB+	Stable	05/18
Fitch	BB+	Stable	02/19

Debt Composition (September, 2018, US\$ million)

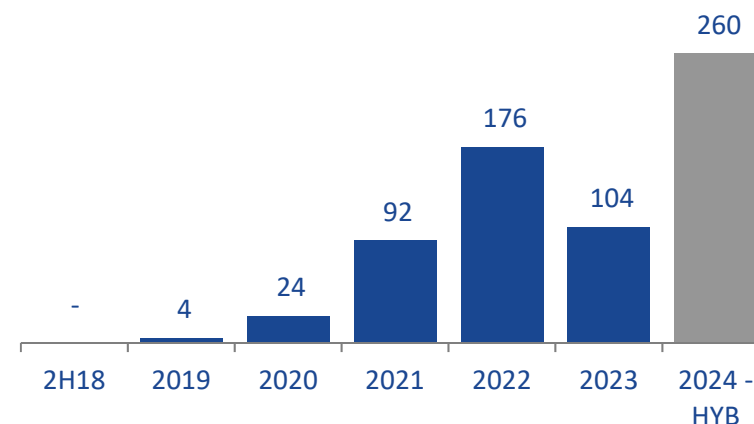
Securities Debt	Bank Debt
Notes due 2024, \$260	2018 Refinancing, \$400

Interest rates

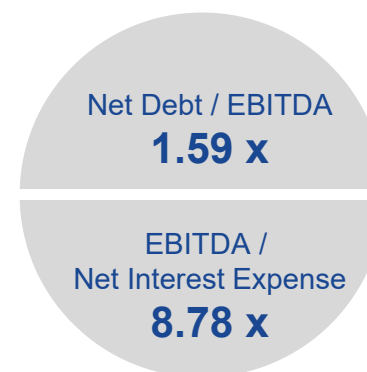
5.25%

5y: Libor + 1.75% (variable)
Blended: 4.69%

Maturity profile (US\$ million)

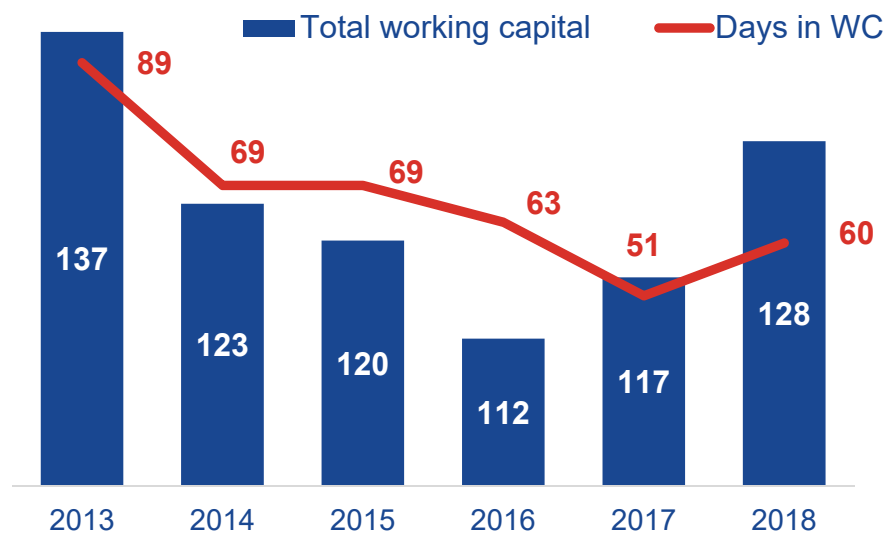


Debt ratios (Dec 30, 2018)



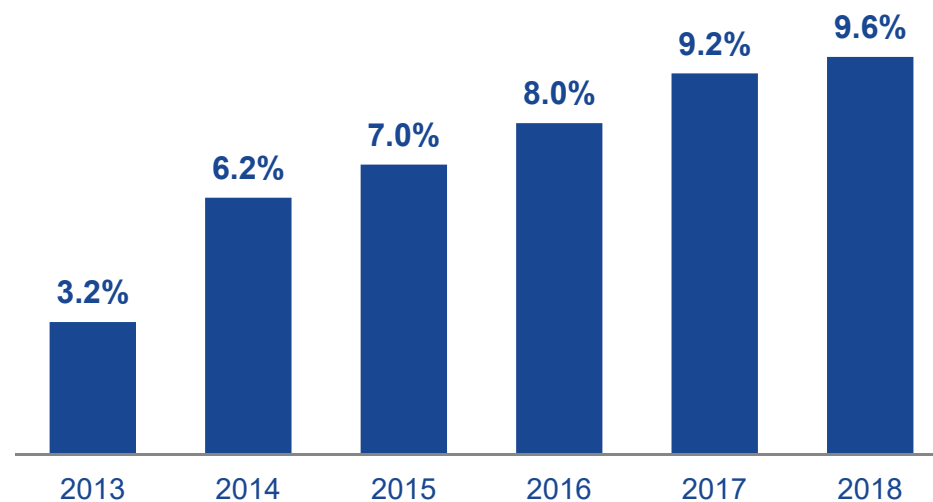
Debt and capital efficiency indicators steadily improving

Working capital (US\$ million)

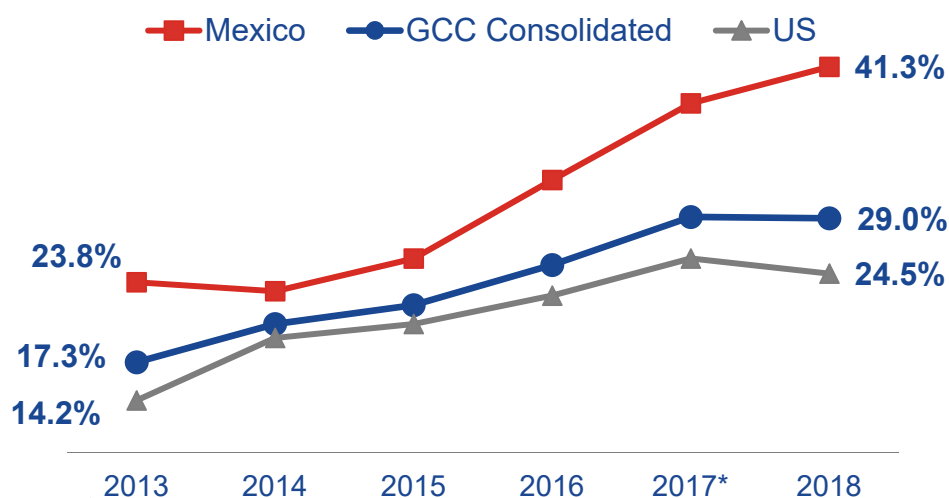


ROIC

(NOPAT/Avg. Invested Capital)

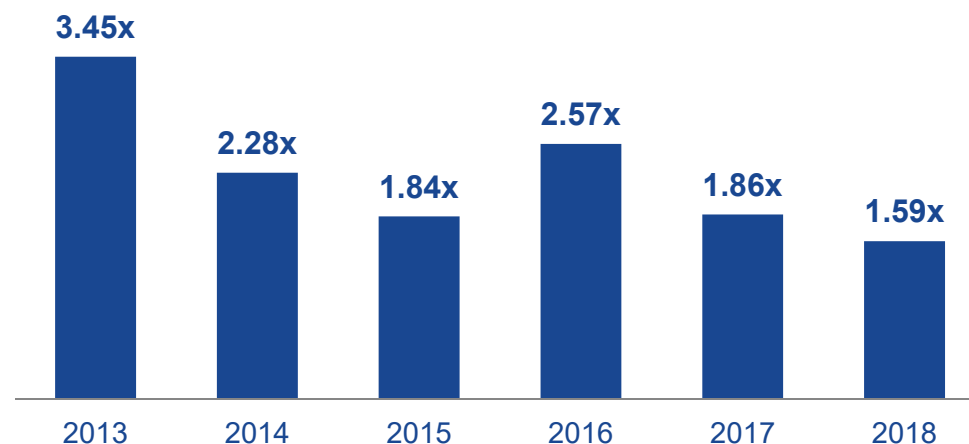


EBITDA margin (US\$ million)



Net leverage ratio

(Net Debt / EBITDA)



Capital markets transactions increased share float and liquidity; valuation remains attractive

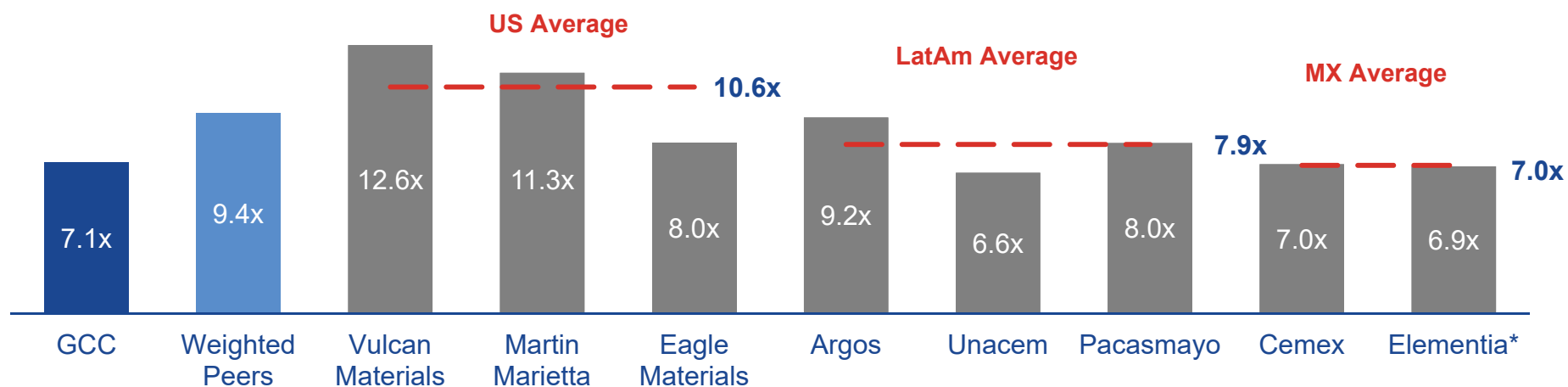
Transactions benefit public market shareholders

- Transparent control group shareholdings
- Float increased to 48% of shares
- Increased liquidity on BMV

Shares still trade below peer group multiples

- Even after 55% price increase since 2017
- Trading at a 25% discount to weighted peers ²
- 33% discount to U.S. average
- 11% discount to LATAM average

2019 estimated EV/EBITDA multiples¹

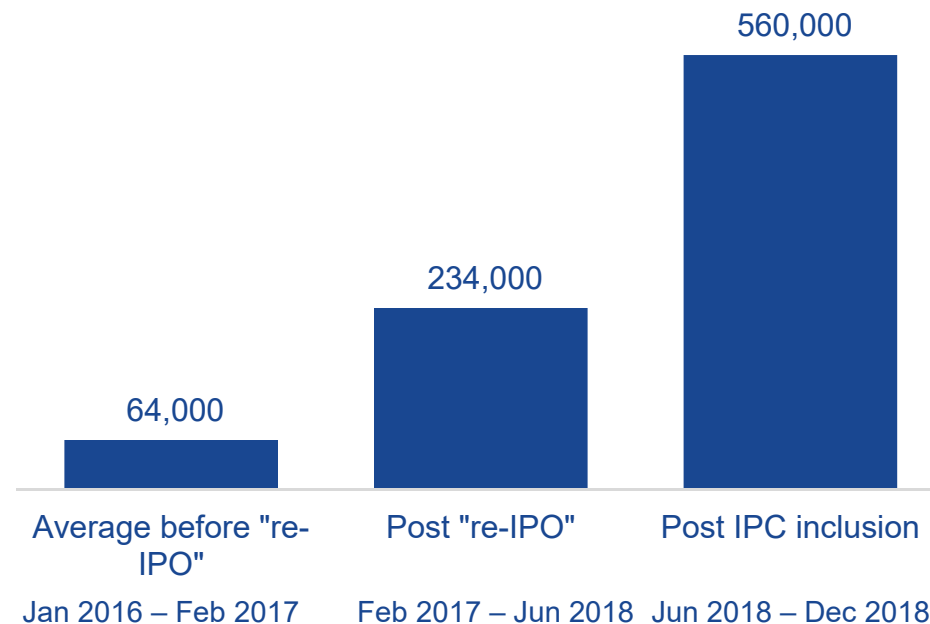


Liquidity has increased significantly as a result of corporate developments and stock market positioning

- “Re-IPO,” February 2017
- MSCI Index inclusion, June 2018
- IPC Index inclusion, September 2018
- Shareholder’s partial early termination of equity forward, September 2018

	Coverage	'19 Target Price	Rating
1	Actinver	\$155	Buy
2	Bank of America	\$150	Buy
3	Banorte	\$135	Buy
4	Citi	\$149	Buy
5	Data Based Analysis	Not Authorized	Not Authorized
6	GBM	\$150	Outperformer
7	Invex	\$122	Buy
8	Itaú	\$147	Outperformer
9	JPMorgan	\$145	Overweight
10	Nau Securities	\$146	Buy
11	Santander	\$150	Buy
12	Scotiabank	\$170	Outperformer
13	UBS	\$146	Buy
	Average	\$149	Buy

Average Daily Trading Volume, Shares¹



**Cement Capacity
Growing**

+514k mt
Odessa
at end-2016

+440k mt
Rapid City
In 2018

+315k mt
Trident
In 2018

**EBITDA
Growing**

+36.0%
EBITDA growth
since 2016

29.0%
2018 margin

**Debt
Falling**

1.59x
Leverage

BB+
S&P and Fitch
rating

\$18 mm
Annual interest
savings

**GCC stock
More Liquid**

+23%
Free Float

48%
of total shares
on BMV

MSCI
Index inclusion

**S&P/BMV
IPC**
Index inclusion

FTSE
Index inclusion
March 15

United States

■ Volumes

■ Cement, like-to-like	2% - 3%
■ Cement	4% - 6%
■ Concrete	6% - 8%

■ Prices:

■ Cement	4% - 5%
■ Concrete	2% - 4%

Mexico

■ Volumes

■ Cement	flat
■ Concrete	flat

■ Prices:

■ Cement	3% - 5%
■ Concrete	3% - 5%



GCC

Consolidated

■ EBITDA	20% - 23%
■ EBITDA without IFRS-16	12% - 15%
■ FCF Conversion Rate	> 50%
■ Working capital investment:	slight decrease
■ Total CAPEX:	US\$ 70 million
■ Maintenance	60
■ 2018 carry-over	10
■ Net Debt / EBITDA, by end-2019	< 1x

Enrique Escalante, CEO 4Q and full year 2018 quote

Enrique Escalante, GCC's Chief Executive Officer, commented: *"We executed several transactions during 2018 which put GCC in a very solid position moving forward. We completed a purchase-sale transaction exchanging GCC's ready-mix plants in Oklahoma and Northwest Arkansas, which were not integrated into our cement distribution network, for a cement plant in Montana representing a strategic addition to our system that will also improve our profitability. This plant, along with the completion of capacity expansion at our South Dakota cement plant in Rapid City, will enable us to continue to benefit from the robust pace of growth in the U.S. economy. Additionally, we further strengthened our balance sheet with a very efficient debt refinancing executed ahead of the Presidential elections in Mexico and which significantly improves our amortization schedule."*

Despite the many challenges we experienced throughout the year, we delivered both strong operational results for 2018 and received positive customer feedback. While the one-time effect of our Rapid City tie-in delay adversely impacted fourth quarter results, this was resolved, and the operational ramp up is ongoing. Importantly, moving forward, GCC's Rapid City plant will provide considerable benefits, addressing our prior capacity deficit with reduced logistics and production costs while enabling us to identify and service new customers without our prior limitations."

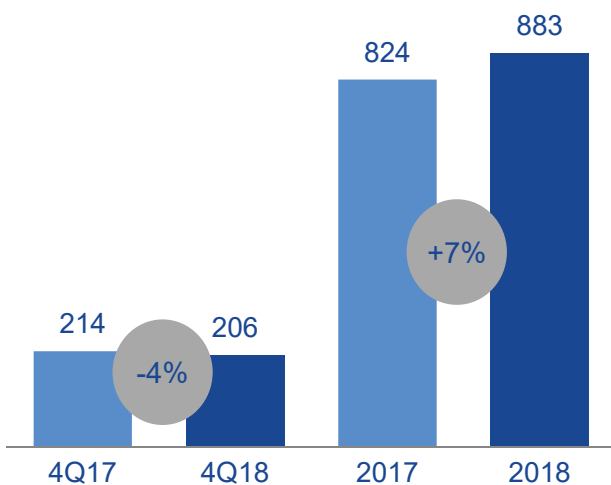
"We are on the path of operational and financial transformation, as is evidenced by our recently announced Fitch upgrade from BB to BB+ with a stable outlook; further, over the past five years GCC has delivered 860 basis points of EBITDA margin expansion and we remain committed to achieving our long-term goals."

Mr. Escalante continued, "GCC's strong balance sheet and a robust free cash flow generation today make GCC one of the best positioned companies in the industry to capitalize on the growing U.S. economy, weather a challenging environment or act on potential strategic acquisitions aligned with our strict criteria that these be well-priced, complementary, integrated and value added."

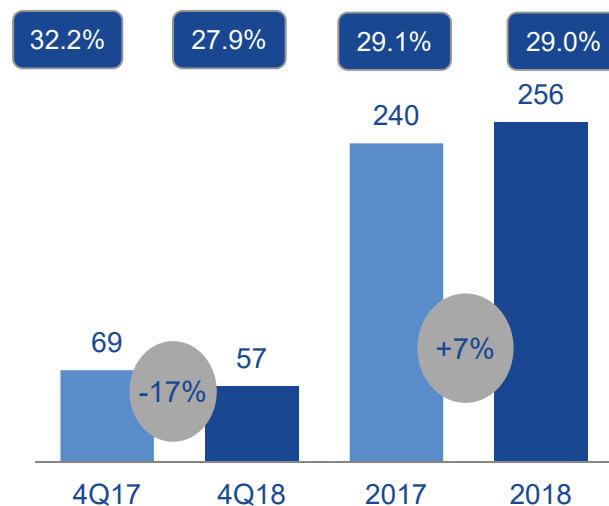
Appendix: 4Q18 Results

4Q18 and 2018 results

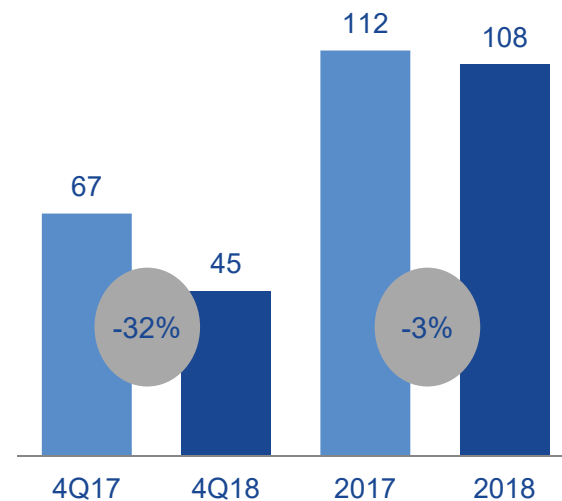
Sales (US\$ million)



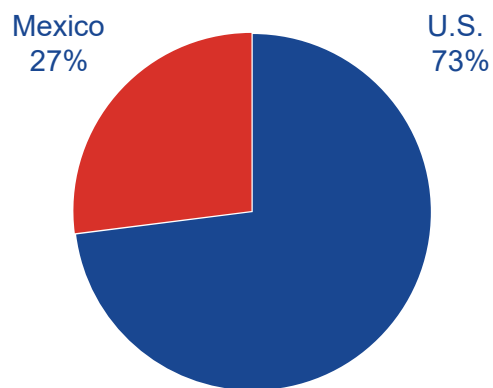
EBITDA & EBITDA margin (US\$ million)



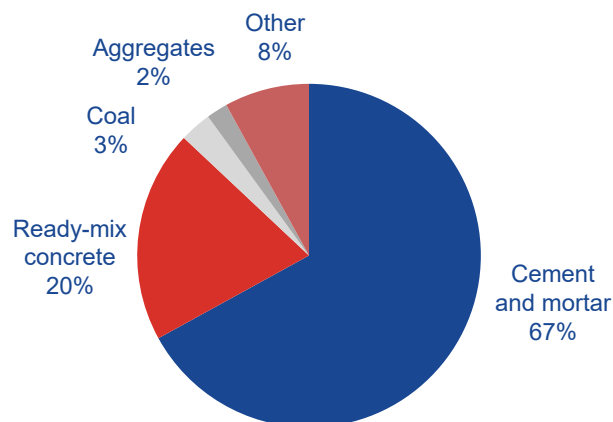
Free Cash Flow (US\$ million)¹



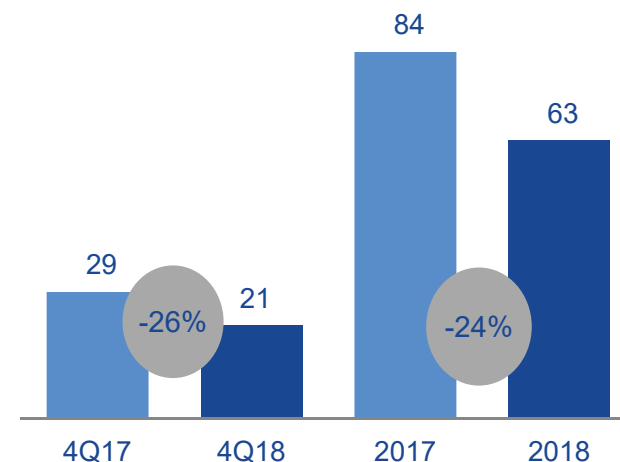
Net Sales by country (2018)



Sales Mix (2018)



Net Income (US\$ million)



4Q18 Results Highlights

Millions of dollars	4Q18	4Q17	Var. %	2018	2017	Var. %
Net Sales	205.9	214.2	3.9%	883.2	824.1	7.2%
Operating Income before other expenses	28.8	49.3	-41.6%	169.5	160.8	5.4%
EBITDA	57.4	69.0	-16.9%	256.0	239.8	6.7%
<i>EBITDA margin</i>	<i>27.9%</i>	<i>32.2%</i>		<i>29.0%</i>	<i>29.1%</i>	
Consolidated Net Income	21.3	28.9	-26.4%	63.5	83.7	-24.2%

- Sales decreased 3.9% in 4Q18 and increased 7.2% in 2018
- Cement prices increased in both U.S. and Mexico
- EBITDA reached decreased 16.9% in the fourth quarter and increased 6.7% in 2018
- EBITDA margin reached 27.9% in quarter and 29.0% in 2018
 - U.S. division fourth quarter EBITDA margin of 23.7%
 - Mexico division fourth quarter EBITDA margin of 38.3%
- Net leverage (Net debt/EBITDA) ratio decreased to 1.59x in December 2018
- EBITDA to Free Cash Flow conversion was 79% in the fourth quarter and 42% in 2018

Sales volumes and prices

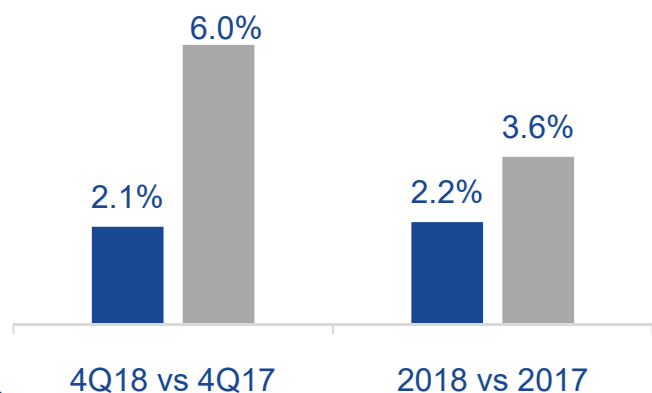
	4Q18	4Q17	Var. %	2018	2017	Var. %
Cement sales ('000 mt)	1,021.2	1,075.8	-5.1%	4,361.2	4,189.9	4.1%
U.S.	708.9	759.7	-6.7%	3,103.3	2,962.9	4.7%
U.S. like-to-like	643.4	759.7	-15.3%	2,928.2	2,962.9	-1.2%
Mexico	312.2	316.1	-1.2%	1,257.9	1,227.0	2.5%
Concrete sales ('000 m³)	429.1	489.9	-12.4%	1,823.4	1,873.6	-2.7%
U.S.	202.3	225.9	-10.4%	917.7	927.0	-1.0%
Mexico	226.8	264.0	-14.1%	905.7	946.6	-4.3%

■ U.S. cement sales volumes were primarily impacted by a one-time event related to the tie-in process of Rapid City, SD plant expansion affecting cement production. In addition, challenging weather conditions in Texas and the northern U.S. markets contributed to the sales volumes decline.

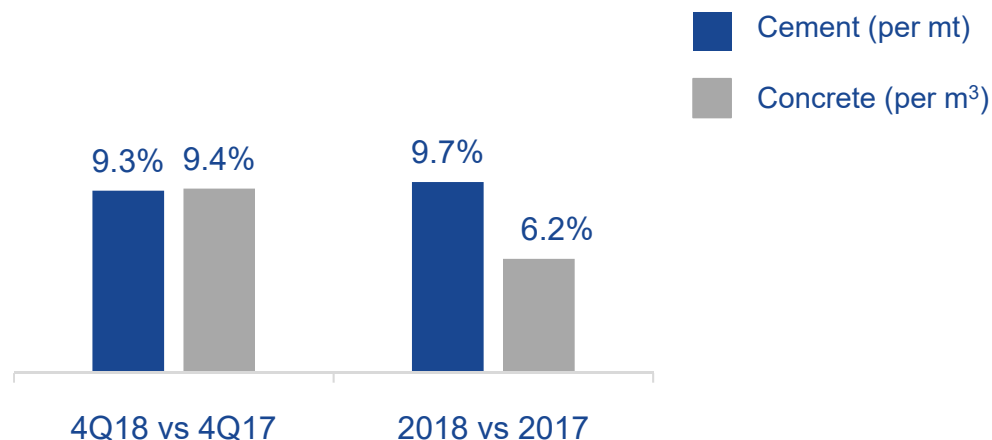
■ Mexico concrete volumes reflect difficult comps as the prior year period benefitted from increased demand related to the final construction stages of several important industrial projects, including a brewery and glass bottle manufacturing plant.

GCC Average Selling Prices, % change

United States (U.S. dollars)



Mexico (Pesos)



Percentage changes are based on actual results, before rounding.

Sales

	4Q18	4Q17	Var. %	2018	2017	Var. %
Dollars million						
Consolidated	<u>205.9</u>	<u>214.2</u>	<u>-3.9%</u>	<u>883.2</u>	<u>824.1</u>	<u>7.2%</u>
U.S.	147.1	155.8	-5.6%	646.7	603.6	7.1%
U.S Like to Like	138.9	155.8	-10.9%	624.2	603.6	3.4%
Mexico	58.7	58.4	0.6%	236.5	220.5	7.2%

U.S. Sales

- The most dynamic market segments in the U.S. were oil well drilling and other construction in the Texas Permian Basin, as well as housing and development of poultry and pork processing plants and wind farms in the northern Midwest and Plains states.

Mexico Sales

- Projects supporting demand included real estate and commercial developments, middle income housing, mining projects, and industrial warehouse construction

Income Statement - Dollars

Dollars million	4Q18	4Q17	Var. %	2018	2017	Var. %
Net Sales	205.9	214.2	-3.9%	883.2	824.1	7.2%
U.S.	147.1	155.8	-5.6%	646.7	603.6	7.1%
Mexico	58.7	58.4	0.6%	236.5	220.5	7.2%
Cost of sales	157.8	145.8	8.2%	637.6	585.5	8.9%
Operating expenses	19.2	19.1	0.8%	76.1	77.8	-2.3%
Other expenses, net	0.4	15.6	-97.1%	8.3	16.2	-48.6%
Operating Income	28.3	33.7	-15.9%	161.2	144.6	11.5%
<i>Operating margin</i>	13.8%	15.7		18.3%	17.5%	
Net financing (expense)	(8.3)	(9.3)	-10.5%	(44.5)	(55.8)	-20.4%
Earnings in associates	1.2	.8	57.4%	4.4	2.1	110.0%
Income taxes	(0.1)	(2.7)	-96.6%	16.6	12.1	37.6%
Income from continuing operations	21.3	27.8	-23.5	104.5	78.7	32.7%
Discontinued operations	(0.01)	1.1		(41.0)	5.0	
Consolidated net income	21.3	28.9	-26.4%	63.5	83.7	-24.2%
EBITDA	57.4	69.0	-16.9%	256.0	239.8	6.7%
<i>EBITDA margin</i>	27.9%	32.2%		29.0%	29.1%	

Free cash flow - dollars

Dollars million	4Q18	4Q17	Var. %	2018	2017	Var. %
Operating income before other expenses	28.8	49.3	-41.6%	169.5	160.8	5.4%
Depreciation and amortization	28.6	19.7	45.0%	86.4	79.0	9.4%
EBITDA	57.4	69.0	-16.9%	256.0	239.8	6.7%
Interest income (expense)	(9.6)	(12.0)	-20.0%	(40.7)	(61.5)	-33.8%
(Increase) in working capital	36.3	51.4	-29.5%	(11.0)	(4.7)	133.6%
Taxes	(6.4)	(0.9)	629.5%	(21.8)	(12.7)	71.9%
Other	(22.9)	(27.9)	-17.8%	(23.5)	(14.0)	68.0%
Flow from continuing operations, net	54.7	79.7	-31.3%	158.9	146.9	8.2%
Flow from discontinued operations	(0.1)	2.2	n.m	1.5	9.7	-84.0%
Operating cash flow	54.6	81.9	-33.4%	160.4	156.6	2.5%
Maintenance Capex*	(9.3)	(15.3)	-38.8%	(52.8)	(45.0)	17.3%
Free cash flow	45.3	66.7	-32.1%	107.7	111.6	-3.5%
Share Repurchase (net)	(1.3)	0.0	100%	(1.3)	0.0	100%
Growth capex and related	(14.4)	(7.9)	81.1%	(52.3)	(30.3)	72.3%
Sale of assets	0.0	0.0	0.0%	118.5	0.0	100%
Purchase of assets	0.0	0.0	0.0%	(107.5)	0.0	100%
Debt amortizations, net	0.0	(1.8)	-100%	(34.9)	(3.8)	805.5%
Dividends paid	0.0	00	0.0%	(12.6)	(11.6)	8.8%
FX effect	(1.6)	(3.3)	-52.3%	1.3	3.1	-58.1%
Initial cash balance	223.8	179.3	24.8%	232.9	164.0	42.0%
Final cash balance	251.8	232.9	8.1%	251.8	232.9	8.1%

■ Decrease in Free Cash Flow in 4Q18 reflects:

- Lower EBITDA
- Temporary increase in working capital requirements
- Higher cash taxes
- Lower financial expenses
- Lower maintenance CapEx

■ Decrease in Free Cash Flow in 2018 reflects:

- Increase in working capital requirements
- Higher cash taxes
- Increase maintenance CapEx
- Lower financial expenses
- Higher EBITDA

* Excludes capex for growth and expansion

Balance Sheet

Dollars million	Dec 2018	Dec 2017	Var. %
Total Assets	1,907.6	1,907.9	0.0%
Current Assets	539.5	495.6	8.8%
Cash	251.9	232.9	8.1%
Other current assets	287.7	262.7	9.5%
Non-current assets	1,368.1	1,412.2	-3.1%
Plant, property, & equipment	1,025.1	936.4	9.5%
Goodwill and intangibles	322.9	448.3	-30.0%
Other non-current assets	20.1	15.4	30.5%
Deferred taxes	0.0	12.1	-100%
Total Liabilities	921.2	978.9	-5.9%
Current Liabilities	153.8	183.4	-16.1%
Short-term debt	4.4	17.2	-74.3%
Other current liabilities	149.4	166.2	-10.1%
Long-term liabilities	767.4	795.5	-3.5%
Long-term debt	645.9	665.7	-3.0%
Other long-term liabilities	73.2	79.2	-7.6%
Deferred taxes	48.2	50.6	-4.7%
Total equity	986.4	929.0	6.2%

- Successful full integration of the Trident Plant in Montana, with onboarding proceeding well, and significant synergies have been identified
- Completion of Rapid City plant expansion tie-in process, operational ramp up in progress
- S&P Global Ratings (S&P) long-term corporate rating raised to BB+ from BB, with a stable outlook. S&P also raised the rating on GCC's senior unsecured notes due 2024 to BB+
- Net leverage (Net debt/EBITDA) ratio decreased to 1.59x in December 2018 from 1.86x in December 2017



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