Nemak reports EBITDA of US$171 M in 2Q26

A 6.0% y-o-y reduction, due to extraordinary costs and FX headwinds in North America

Monterrey, Mexico, July 21, 2026. Nemak, S.A.B. de C.V. (BMV: NEMAK) (“Nemak” or the “Company”) announced today its operating and financial results for the second quarter of 2026 (“2Q26”). The following is a summary of the key figures for the period:

	Second Quarter			Six months		
	2026	**2025**	**Δ%**	**2026**	**2025**	**Δ%**
Revenues	1,504	1,269	18.5	2,903	2,481	17.0
EBITDA[1]	171	182	(6.0)	298	331	(9.9)
CAPEX	110	73	50.7	223	137	62.8

US$ Millions
(1) EBITDA = Operating Income + Depreciation, Amortization & other Non-Cash Charges
(2) NA = Not applicable

Message from the CEO

As I continue to deepen my understanding of Nemak, I am increasingly confident in the strength of our technical capabilities, customer relationships, and global operations. We are well positioned to create value through the resilience of our ICE powertrain business and the long-term growth opportunities in e-mobility, structure, and chassis (“EV/SC”) applications. Supported by disciplined execution and the recent acquisition, we remain focused on enhancing profitability, generating cash flow, and delivering sustainable long-term value for our shareholders.

During the quarter, revenue increased 19% year-over-year (“y-o-y”), primarily reflecting the addition of the new operations and higher aluminum prices. EBITDA declined 6% compared to the same period last year, reflecting a high comparison base and continued extraordinary operating expenses in North America related to the ongoing adaptation of our production mix. Going forward, we have targeted initiatives in place and remain focused on improving operational efficiency, capturing synergies, and realizing the benefits of our expanded footprint.

We made solid progress in the integration of our recent acquisition, reaching the 100th day milestone with full business continuity while advancing a comprehensive roadmap to capture synergies and drive long-term value creation. As part of our growth strategy, we also advanced our new Mega-casting facility in Georgia, where construction is substantially complete and the first production shots have been successfully achieved. The facility remains on track to begin operations in the second half of the year.

As we continue to broaden our capabilities and deepen our customer partnerships, we remain confident in Nemak's ability to capitalize on evolving industry trends and create lasting value for shareholders.

Nemak
Innovative Lightweighting

Recent Developments

- Nemak secured ~US$400 M of annual revenue in awarded contracts, YTD, of which around 60% corresponds to ICE Powertrain and the remaining to EV/SC applications, consistent with the Company's balanced positioning across both segments.
- During 2Q26, Nemak started production of several programs. In Europe, for Ford and Mercedes-Benz. In China, for SAIC, BYD, and Li Auto.
- Nemak received Porsche's Supplier Quality Rating for 2025, achieving an "A" grade classification at its Altenmarkt and Dillingen facilities in Europe, recognizing consistent performance across quality, delivery, and operational reliability.
- Nemak was included in the Dow Jones Best-in-Class Indices for the seventh year, reflecting its strong ESG practices and its commitment to integrating sustainability into its strategy and operations.

Automotive Industry

	Millions of Units Second Quarter		
	2026	2025	% Var
US Vehicle Sales SAAR[(1)(2)]	16.2	16.2	0.2
North America Vehicle Production[(2)]	3.9	4.0	(1.4)
North America Nemak Customer Production[(2)]	2.3	2.3	0.0
Europe Vehicles Sales SAAR[(1)(2)]	16.9	16.4	3.2
Europe Vehicle Production[(2)]	3.9	4.1	(6.2)
Europe Nemak Customer Production[(2)]	2.2	2.3	(6.1)

(1) SAAR = Seasonally Adjusted Annual Rate

(2) Source: : Industry Analyst and Nemak estimates

In 2Q26, U.S. light-vehicle SAAR sales were approximately 16.2 million units, remaining stable on the back of consumer resilience. Light-vehicle production in North America declined 1.4% y-o-y to approximately 3.9 million units during the quarter amid ongoing discussions regarding the USMCA renegotiation.

In Europe, light-vehicle SAAR sales increased 3.2% y-o-y to approximately 16.9 million units, reflecting continued higher demand for electric vehicles, and higher imports. In turn, light-vehicle production in Europe declined 6.2% y-o-y to approximately 3.9 million units, reflecting lower export activity.

Financial Results Summary

	Second Quarter			Six months		
	2026	2025	Δ%	2026	2025	Δ%
Revenues	1,504	1,269	18.5	2,903	2,481	17.0
ICE Powertrain	1,307	1,149	13.8	2,517	2,251	11.8
E-mobility, Structure & Chassis	197	120	64.2	386	230	67.8
Operating Income	49	77	(36.4)	67	127	(47.2)
EBITDA[1]	171	182	(6.0)	298	331	(9.9)
Net Income	(13)	(24)	(45.8)	8	(40)	NA[2]
CAPEX	110	73	50.7	223	137	62.8
Net Debt[3]	1,758	1,607	9.4			

US$ Millions
(1) EBITDA = Operating Income + Depreciation, Amortization & other Non-Cash Charges
(2) NA = Not applicable
(3) Net Debt = Total Debt - Total Cash

Revenue in 2Q26 increased 19% y-o-y to US$1.5 billion, reflecting resilient underlying demand, the contribution from the recently acquired operations, higher aluminum prices, and to a lesser extent, favorable foreign exchange effects in Europe and Rest of the World.

EBITDA for 2Q26 totaled US$171 million, declining 6% y-o-y. While the comparison was impacted by one-time commercial compensations recorded in 2Q25, current quarter results were affected by temporary expenses associated with higher production levels at certain North American facilities and foreign exchange headwinds from the appreciation of the Mexican peso, which more than offset the contribution from the acquisition.

Operating income totaled US$49 million in 2Q26, compared to US$77 million in 2Q25, reflecting lower EBITDA and incremental depreciation and amortization.

For 2Q26, the Company reported a net loss of US$13 million, compared to a net loss of US$24 million in 2Q25. The variation was primarily driven by lower operating income and higher income tax, partly offset by lower non-cash foreign exchange losses.

Capital expenditures in 2Q26 amounted to US$110 million, compared to US$73 million in 2Q25. The increase primarily reflects the timing of investments associated with the Company’s strategic growth initiatives, including the ongoing development of the facility in Georgia.

As of June 30, 2026, Nemak’s net debt stood at US$1.76 billion, US$33 million lower than at the end of the previous quarter. Debt levels continue to reflect the recent acquisition and seasonal working capital requirements. On a pro forma basis, net debt to LTM EBITDA was 2.9 times and interest coverage was 5.2 times, compared to 2.5 times and 4.9 times, respectively, as of June 30, 2025.

Regional Results

North America

In 2Q26, North America revenue increased approximately 2.5% y-o-y to US$704 million, driven by stable volume and higher aluminum prices. EBITDA was US$61 million, compared to US$89 million in 2Q25, due mainly to higher labor costs related to the impact from the appreciation of the Mexican peso, and continued extraordinary operating expenses associated with increased utilization in certain product lines in the region.

Europe

In Europe, revenue increased approximately 38.8% y-o-y to US$571 million, reflecting the consolidation of the acquisition, and favorable foreign-exchange effects. EBITDA amounted to US$80 million, up approximately 17.3% y-o-y, mainly due to the contribution from the acquired business, partially offset by one-off commercial items.

Rest of the World

Revenue in the Rest of the World increased approximately 34.1% y-o-y to US$229 million, on the back of the contribution from the acquisition and an improved product mix. EBITDA totaled US$30 million, up approximately 20.5% y-o-y, supported by the incremental contribution from the acquisition.

Methodology for presentation of results

The report presents unaudited financial information. Figures are in US dollars, and financial ratios are calculated in the same currency. Due to rounding, minor differences may occur when calculating percentage changes from one period to another.

Earnings webcast information

Nemak's 2Q26 Earnings Webcast will be held on Wednesday, July 22, 2026, 1:00 p.m. Eastern Time (11:00 a.m. Mexico City Time). To participate, please join the live webcast. If you are unable to participate, the transcript and audio recording of the event will be available on Nemak's website. For more information, please visit https://investors.nemak.com/

Forward-looking statements

This report may contain certain "forward-looking statements" within the meaning of the United States Private Securities Litigation Reform Act of 1995. These statements are based on management's current expectations and are subject to risks, uncertainty, and changes in circumstances, which may cause actual results, performance, or achievements to differ materially from anticipated results, performance, or achievements. All statements contained herein that are not clearly historical in nature are forward-looking and the words "anticipate," "believe," "expect," "estimate", "plan," and similar expressions are generally intended to identify forward-looking statements. Nemak is under no obligation (and expressly disclaims any such obligation) to update or alter its forward-looking statements whether as a result of new information, future events, or otherwise.

About Nemak

Nemak is a leading provider of innovative lightweighting solutions for the global automotive industry, specializing in the development and manufacturing of multi-material components for e-mobility, structure & chassis, and ICE powertrain applications. In 2025, it generated revenue of US$4.9 billion. For more information about Nemak, please visit nemak.com/

Nemak
Income Statement
Millions of Dollars

	For the second quarter of:			For the six months of:		
	2026	2025	% Var.	2026	2025	% Var.
Total revenues	1,504	1,269	18.5	2,903	2,481	17.0
Gross profit	178	158	12.7	287	294	(2.4)
Sales & administrative expenses	(127)	(78)	62.8	(221)	(160)	38.1
Other income (expenses) net	(2)	(3)	NA[2]	1	(8)	NA[2]
Operating Income	49	77	(36.4)	67	127	(47.2)
Interest Expenses	(37)	(31)	20.4	(67)	(59)	13.6
Interest Income	2	2	(18.1)	4	4	NA[2]
Foreign exchange gain (loss)	(16)	(69)	(77.0)	0	(99)	NA[2]
Financing expenses net	(52)	(98)	(47.4)	(63)	(154)	(59.1)
Participation in associates results	1	1	0.0	2	1	100.0
Income Tax	(12)	(4)	NA[2]	1	(15)	NA[2]
Net Income	(13)	(24)	(45.8)	8	(40)	NA[2]

	2026	2025	% Var.	2026	2025	% Var.
Operating Income	49	77	(36.4)	67	127	(47.2)
Depreciation, Amortization & Other Non-Cash items	122	105	16.1	232	204	13.7
EBITDA[1]	171	182	(6.0)	298	331	(9.9)
CAPEX	110	73	50.7	223	137	62.8

(1) EBITDA = Operating Income + Depreciation, Amortization & other Non-Cash items

(2) Not applicable

Nemak
Balance Sheet
Millions of Dollars

Assets	Jun-26	Dec-25	% Var
Cash and cash equivalents	284	517	(45.1)
Accounts receivable	859	622	38.1
Inventories	1,030	819	25.8
Other current assets	81	59	37.5
Total current assets	2,254	2,017	11.8
Investments in shares	51	30	70.0
Property, plant and equipment, net	3,243	2,795	16.0
Other assets	732	707	3.5
Total assets	6,285	5,550	13.2

Liabilities & stockholders' equity	Jun-26	Dec-25	% Var
Bank loans	74	53	39.6
Current maturities of long-term debt	31	41	(23.6)
Interest payable	10	7	42.9
Operating liabilities	2,224	1,772	25.5
Total current liabilities	2,339	1,873	24.9
Long-term debt	1,924	1,816	5.9
Labor liabilities	121	99	22.2
Other long term-liabilities	230	92	NA[1]
Total liabilities	4,614	3,880	18.9
Total stockholders' equity	1,669	1,669	0.0
Total liabilities & stockholders' equity	6,285	5,550	13.2

(1) Not applicable

Nemak Regional Results
Millions of Dollars

	For the second quarter of:			For the six months of:		
Total Revenues by Segment*	**2026**	**2025**	**% Var.**	**2026**	**2025**	**% Var.**
North America	704	687	2.5	1,380	1,328	3.9
Europe	571	411	38.8	1,095	825	32.8
Rest of World	229	171	34.1	428	329	30.0
Total	**1,504**	**1,269**	**18.5**	**2,903**	**2,481**	**17.0**

EBITDA [1]	**2026**	**2025**	**% Var.**	**2026**	**2025**	**% Var.**
North America	61	89	(31.3)	115	157	(27.2)
Europe	80	68	17.3	129	128	1.2
Rest of World	30	25	20.5	54	46	18.9
Total	**171**	**182**	**(6.0)**	**298**	**331**	**(9.9)**

EBITDA [1] Margin in %	**2026**	**2025**	**% Var.**	**2026**	**2025**	**% Var.**
North America	9%	13%	(33.1)	8%	12%	(29.9)
Europe	14%	17%	(15.5)	12%	16%	(23.8)
Rest of World	13%	15%	(10.1)	13%	14%	(8.5)
Total	**11%**	**14%**	**(20.7)**	**10%**	**13%**	**(23.0)**

(1) EBITDA = Operating Income + Depreciation, Amortization & other Non-Cash items
(2) NA2 = Not applicable
* To external customers